



LEARN

FISCAL YEAR 2022-2023

APPROVED BUDGET

LEARN Magnet Schools: \$17,263,997

Programs & Services: \$32,448,252

Covid-19 Relief Funds: \$1,920,067

Net Organizational Support: \$1,755,991

TOTAL OPERATING BUDGET: \$53,388,307

*Expenditures funded through Admin Fees: \$3,988,424

NON-OPERATING ITEMS: \$18,983,810

AGENCYWIDE BUDGET: \$72,372,117

Approved June 9, 2022
by Board of Directors



MISSION

LEARN is a regional educational service center working with and for its member districts to improve the quality of public education for all learners:

- We provide leadership for teaching and learning;*
- We provide high quality, innovative schools and programs;*
- We identify and deliver customized and cost effective programs and services; and,*
- We promote collaborative partnerships and regional cooperation.*

AGENCY GOALS

GOAL ONE:

To provide exemplary, innovative, and equitable school-based programs that advance achievement for all students and nurture the cognitive, physical, and emotional well-being of students in safe, respectful, rigorous, and diverse learning communities.

GOAL TWO:

To provide expertise, leadership, and innovative programs and services that build regional capacities and supports, to create equity in education, and positive outcomes for all students.

GOAL THREE:

To provide cost effective, customized organizational and operational services for our members.

VISION

To ensure that every child has access to high quality public education through systems of education, support and service.

CORE VALUES

STUDENT SUCCESS

RELATIONSHIPS

SERVICE

DIVERSITY

COMMUNICATION

INTEGRITY

INNOVATION
& CREATIVITY



MISSION
FRAMEWORK

INNOVATE

Optimize Potential

Identify, develop, and deliver innovative and customized services, programs and tools that meet our members' needs.

THEORY OF ACTION

COLLABORATE

Enhance the Quality of Learning

Cultivate collaborative partnerships and strategic alliances and relationships, and promote regional efficiencies.

SERVE

Meet Member Needs

Listen and respond to our stakeholders with respect and responsibility, and provide high quality services.

**LEARN 2022-2023 BUDGET PROPOSAL
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LEARN 2022-2023 BUDGET PROPOSAL

Narrative Summary of Operating Divisions

The 2022-2023 Budget Proposal is structured to present our planned revenues and expenditures in the context of LEARN's Mission and Vision (included in this package). The three operating divisions (LEARN Magnet Schools, Programs & Services, and Organizational Support) align with each of our stated Agency Goals. A brief summary of each division, school, and department follows.

LEARN MAGNET SCHOOLS DIVISION

LEARN directly operates four magnet schools in Southeastern CT, which are included in the Magnet Schools division. (Three magnets operated in partnership with Goodwin University are included in the Programs & Services Division.)

The Regional Multicultural Magnet School (RMMS) is building on its legacy of inclusiveness and diversity as Connecticut's first magnet elementary school (K-5). RMMS has begun a new chapter as an International Baccalaureate Primary Years Program (IB-PYP) school.

The Friendship School (TFS) inspires prekindergarten and kindergarten students to explore their curiosity and creativity. Previously a two-town partnership school, TFS changed to a full parent choice school in 2016-2017 and now accepts students from throughout the state.

Marine Science Magnet High School (MSMHS) has grown to become one of the most academically challenging public institutions in Connecticut. MSMHS inspires students to be scholars and contributing members of a global society and serve as stewards of the ocean and the environment for students in grade 9 through 12.

Three Rivers Middle College High School (TRMC) offers 11th and 12th graders dual enrollment to earn credits toward a college degree. Students take Three Rivers Community College courses and have the potential to enter higher education with a year or more of credits already achieved.

Dual Language and Arts Magnet Middle School provides opportunities for arts and technology-enriched learning to 6-8 graders in- and outside of the classroom. ***This school closed as of June 30, 2020.***

PROGRAMS & SERVICES DIVISION

LEARN's Programs & Services represent the specialized, customized work that we do with and for our member districts and the State. In this division, we also include our magnet school partnership with Goodwin University and our major grants (which are listed in the appendix), including the \$15-million, 5-year Magnet Schools Assistance Program grant awarded in September 2017 and ending in September 2022.

Goodwin Magnet Schools LEARN partners with Goodwin University to manage three schools in the Hartford region. As Goodwin University pays LEARN a fee for services, this budget is represented under Programs & Services. LEARN has a contract with Goodwin University to hire and manage the staff of CT River Academy (grades 9-12), CT River Middle Grades (grades 6-8) and Riverside Magnet School (PreK - 5).

Magnet Schools Assistance Program Grants (MSAP) LEARN has been fortunate to be awarded Federal Magnet Schools Assistance Programs grants in both 2013 ("PEACE") and again in 2017 ("EXPECT"). Spending under the grants is conducted according to budget revisions approved by the Federal government. While the current grant is managed by the Associate Director, the budgets are tracked separately due to their nature and size and are part of our Programs & Services.

Office of Teaching and Learning (OTL) provides both regional and customized in-district professional development. In addition to workshops and district-specific supports, OTL hosts curriculum-based roundtables and support groups, and manages LEARN's Digital Learning programs (Virtual Learning Academy – VLA, and Virtual High School – VHS), the Federal Perkins Grant for member districts and a number of Title III consortia agreements. A portion of LEARN's Magnet Office, related to magnet support for Goodwin schools, is also allocated to Programs and Services.

Office of Student Support Services (SSS) offers specialized programs and supports for children with diverse needs, as well as their families and the districts where they live. SSS offers customized programs across the educational continuum – from pre-kindergarten to the post-secondary level – and a full range of support and consultative services for individual student, classroom, or district needs. SSS is providing new models of service delivery with the expansion of the Ocean Avenue LEARNing Academy.

Transportation Department Transportation's budget includes contracted transportation to magnet schools funded by reimbursement from the State. This department also includes LEARN's mail courier and vehicle maintenance needs. In 2021-2022 LEARN did not submit a bid for the Colchester Special Education Transportation Services.

Office of Young Children & Families (YCF) serves member districts and their communities, children, and their families through Early Care and Education programs. YCF works on behalf of the Connecticut Office of Early Childhood and in conjunction with non-profit agencies in Connecticut and similar agencies to support quality improvement in early care and education across all settings. YCF is the fiscal agent of a series of School Readiness grants which support several area agencies.

ORGANIZATIONAL SUPPORT

The Organizational Support division includes functions necessary to keep LEARN going and growing. These efforts are funded predominantly by inter-departmental administrative fees which are collected from the other two divisions.

Communications/Marketing and Special Projects – In July 2019, we expanded our existing marketing effort into a more broadly-based Communications Team to better address marketing, advertising, and outreach across all stakeholders. This important function is included under Organizational Support. Special Projects supports the region and agency in the design and development of new programming.

Information Technology – The IT Department oversees the health and capacity of all LEARN's technology infrastructure and software for LEARN schools and programs. For 2022-2023 this department also includes revenues and expenditures for the newly formed Technology Consortium.

Executive Services – This portion of the budget includes the Office of the Executive Director; portions of the Deputy Director and Magnet Office (related to magnet support for LEARN schools); and the Business and Human Resources Offices.

COVID-19 RELIEF FUNDS

We received four grants, Coronavirus Relief Funds (CRF), ESSER I, ESSER II, ARP ESSER to cover educational learning opportunities and pandemic related needs.

LEARN 2022-2023 BUDGET PROPOSAL

Updates to Reporting

Throughout the 2022-2023 Budget Proposal you will find changes to the formatting explained below:

- In the expenditures section of every budget, you will find a new category of expenditure “Software & Small Equipment.” This budget category was previously included as part of “Capital Outlay”. In this new line we are capturing annual software purchases and small equipment that are part of the operational costs of running a school or program. Some examples of software are PowerSchool, Naviance and School Messenger. Examples of small equipment are calculators, monitors, and chargers.
- Also, in the expenditure section of every budget you will find that we have expanded the categories under “Capital Outlay” to better account for “Technology & Equipment” and “Capital Set-Aside.” “Technology & Equipment” will be used to capture purchases over \$2,500 that will be used by schools and programs. Examples of this in FY 2022-2023 are Smartboards at RMMS, computer purchases for incoming class at MSMHS and TRMC. “Capital Set-Aside” are funds (typically the magnet schools) set aside for future building or maintenance projects. These funds are added to the overall capital fund balance.
 - As part of our efforts to better capture our capital expenditures, you will find a detailed capital budget in Appendix C.
- In the Organizational Support budgets, you will find a new expenditure line “Use of 12% admin fee.” This is to show the use of the 12% administration fee charged to schools and programs to cover costs associated with organizational support. This line was previously shown in “Administration/Management.”
- Missing from this budget proposal is the short-lived Office of Innovation and Development which appeared in our 2021-2022 proposal under Programs & Services. The revenues and expenditures previously recorded in this budget have shifted to appropriate budgets. Most notably, the Technology Consortium which is now part of IT and Coral Sales budget which you will now find as part of the MSMHS budget.



LEARN

FISCAL YEAR 2022-2023

APPROVED BUDGET

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AGENCYWIDE

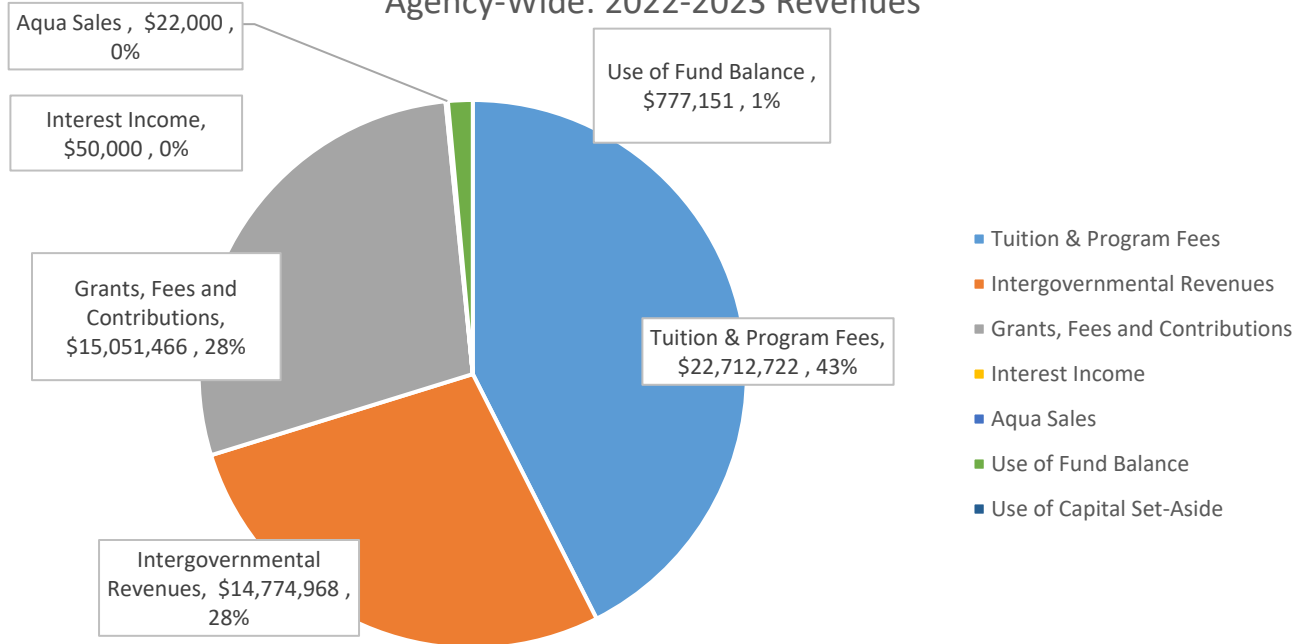
Total Budget: \$72,372,117

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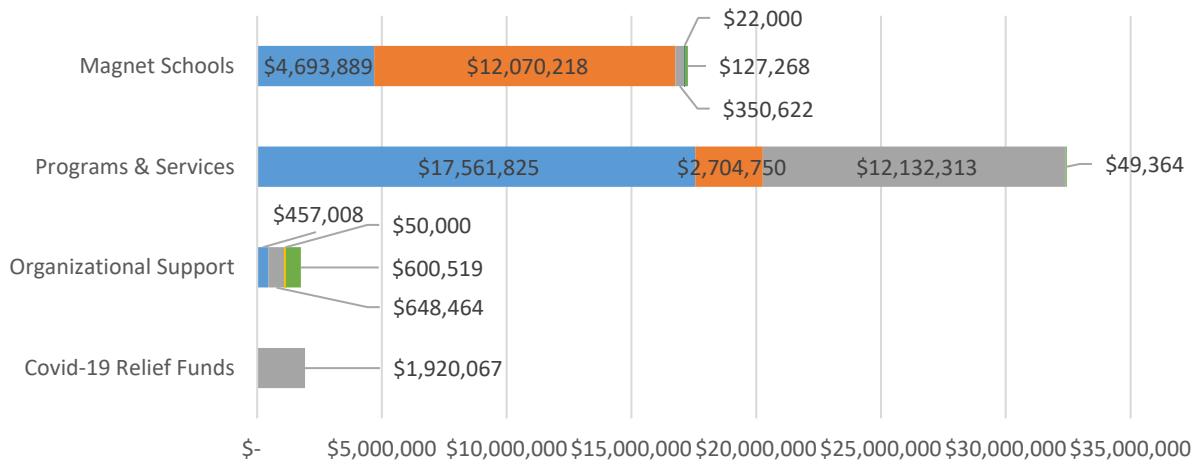
Operating Budget: \$53,388,307

Non-Operating Budget: \$18,983,810

Agency-Wide: 2022-2023 Revenues



Agency-Wide: 2022-2023 Revenues



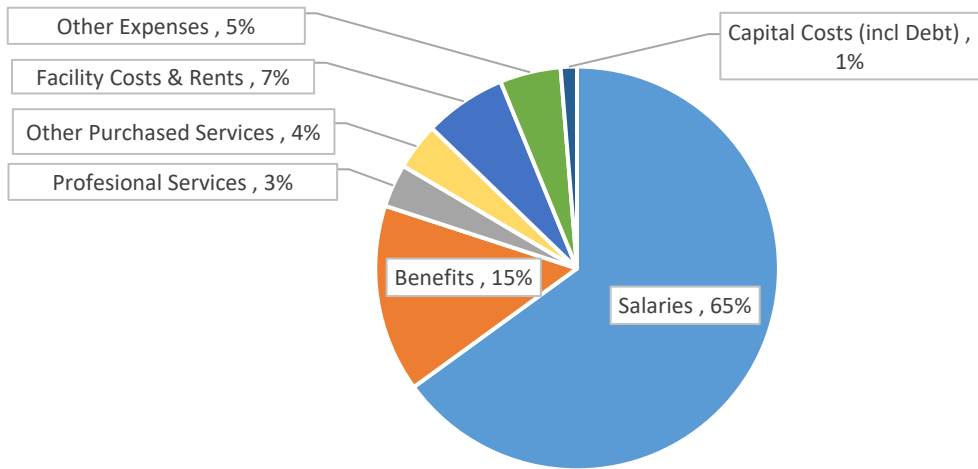
	Covid-19 Relief Funds	Organizational Support	Programs & Services	Magnet Schools
Tuition & Program Fees		\$457,008	\$17,561,825	\$4,693,889
Intergovernmental Revenues			\$2,704,750	\$12,070,218
Grants, Fees and Contributions	\$1,920,067	\$648,464	\$12,132,313	\$350,622
Interest Income		\$50,000		
Aqua Sales				\$22,000
Use of Fund Balance		\$600,519	\$49,364	\$127,268
Use of Capital Set-Aside				

LEARN 2022-2023 BUDGET PROPOSAL
AGENCYWIDE OPERATING BUDGET

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 21,349,674	\$ 21,292,200	\$ 16,835,529	\$ 21,551,411	\$ 22,712,722	\$ 5,877,193	34.9%
State Funds	\$ 19,472,131	\$ 16,468,225	\$ 12,196,197	\$ 18,144,422	\$ 14,774,968	\$ 2,578,771	21.1%
Grants, Fees and Contributions	\$ 9,590,463	\$ 10,188,989	\$ 22,389,215	\$ 11,919,021	\$ 15,051,466	\$ (7,337,749)	(32.8%)
Interest Income	\$ 186,974	\$ 35,633	\$ 45,000	\$ 45,000	\$ 50,000	\$ 5,000	11.1%
Aqua Sales	\$ -	\$ -	\$ 4,000	\$ -	\$ 22,000	\$ 18,000	450.0%
Use of Fund Balance	\$ -	\$ -	\$ 63,390	\$ 239,017	\$ 777,151	\$ 713,761	1126.0%
Use of Capital Set-Aside	\$ -	\$ -	\$ 134,271	\$ 100,924	\$ -	\$ (134,271)	(100.0%)
TOTAL REVENUES	\$ 50,599,243	\$ 47,985,047	\$ 51,667,602	\$ 51,999,796	\$ 53,388,307	\$ 1,720,705	3.3%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 19,099,484	\$ 18,817,847	\$ 19,985,617	\$ 21,081,384	\$ 21,892,064	\$ 1,906,447	9.5%
Salaries, Non Certified	\$ 10,811,838	\$ 9,330,565	\$ 10,989,528	\$ 10,612,465	\$ 12,687,365	\$ 1,697,837	15.4%
Employee Benefits	\$ 9,483,315	\$ 9,058,160	\$ 8,448,360	\$ 7,233,739	\$ 7,987,086	\$ (461,274)	(5.5%)
Professional Services	\$ 2,394,897	\$ 2,498,154	\$ 3,047,107	\$ 3,818,629	\$ 1,839,165	\$ (1,207,942)	(39.6%)
Administration/Management	\$ 3,980,492	\$ 4,436,848	\$ 4,023,716	\$ 3,893,844	\$ 3,998,424	\$ (25,292)	(0.6%)
Property Services/Utilities	\$ 1,878,545	\$ 2,190,556	\$ 2,193,396	\$ 2,385,600	\$ 2,359,600	\$ 166,204	7.6%
Maintenance	\$ 512,737	\$ 599,785	\$ 649,107	\$ 728,468	\$ 746,563	\$ 97,456	15.0%
Rent/Internal Rent	\$ 630,356	\$ 435,681	\$ 376,057	\$ 392,885	\$ 390,762	\$ 14,705	3.9%
Transportation/Travel	\$ 504,191	\$ 374,000	\$ 527,960	\$ 480,612	\$ 459,319	\$ (68,641)	(13.0%)
Advertising	\$ 36,652	\$ 19,841	\$ 40,874	\$ 29,929	\$ 22,796	\$ (18,078)	(44.2%)
Other Purchased Services	\$ 1,921,951	\$ 1,814,176	\$ 1,948,495	\$ 1,940,661	\$ 1,996,239	\$ 47,744	2.5%
Insurance	\$ 329,875	\$ 357,204	\$ 305,678	\$ 331,183	\$ 321,440	\$ 15,762	5.2%
Phone, Postage & Printing	\$ 382,071	\$ 290,028	\$ 270,723	\$ 361,335	\$ 346,594	\$ 75,871	28.0%
Books & Supplies	\$ 326,588	\$ 354,802	\$ 612,059	\$ 438,617	\$ 710,766		
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 612,759	\$ 612,759	-
Food For Programs	\$ 48,387	\$ 18,963	\$ 53,427	\$ 62,627	\$ 63,343	\$ 9,916	18.6%
Organizational Dues	\$ 60,006	\$ 57,069	\$ 58,219	\$ 57,440	\$ 49,933	\$ (8,286)	(14.2%)
DEBT SERVICE:							
Principal Retirement	\$ 124,566	\$ 125,247	\$ 374,943	\$ -	\$ -	\$ (374,943)	(100.0%)
Interest & Principal Payments	\$ 130,698	\$ 254,288	\$ 156,405	\$ 430,138	\$ 379,534	\$ 223,129	142.7%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 519,513	\$ 432,109	\$ 1,337,906	\$ 963,320	\$ 153,111	\$ (1,184,795)	(88.6%)
Capital Set-Aside	\$ 511,806	\$ 164,776	\$ 155,988	\$ 155,988	\$ 84,260	\$ (71,728)	(46.0%)
Use of 12% Admin Fee	\$ (3,980,490)	\$ (4,436,848)	\$ (4,023,716)	\$ (4,252,989)	\$ (3,998,424)	\$ 25,292	(0.6%)
Potential Surplus	\$ -	\$ -	\$ 135,753	\$ 853,920	\$ 285,608	\$ 149,855	110.4%
TOTAL EXPENDITURES	\$ 49,707,478	\$ 47,193,250	\$ 51,667,602	\$ 51,999,796	\$ 53,388,307	\$ 1,720,705	3.3%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 891,765	\$ 791,797	\$ -	\$ -	\$ -		

LEARN TOTAL AGENCYWIDE	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED
TOTAL OPERATING BUDGET:	\$ 49,707,478	\$ 47,193,250	\$ 51,667,602	\$ 51,999,796	\$ 53,388,307
NON-OPERATING ITEMS:					
Eastern Ct Health & Medical Cooperative (ECHMC)					
	\$ 16,426,560	\$ 13,026,512	\$ 13,970,300	\$ 13,968,626	\$ 16,584,219
School Lunch Program	\$ 773,666	\$ 635,144	\$ 1,042,055	\$ 1,180,536	\$ 1,966,741
Capital Projects	\$ 541,718	\$ 170,974	\$ 1,600,000	\$ 940,000	\$ 432,850
TOTAL NON-OPERATING:	\$ 17,741,944	\$ 13,832,630	\$ 16,612,355	\$ 16,089,162	\$ 18,983,810
TOTAL AGENCYWIDE BUDGET:	\$ 67,449,422	\$ 61,025,880	\$ 68,279,957	\$ 68,088,958	\$ 72,372,117

Agency - Wide: 2022-2023 Expenses



	Magnet Schools	Programs & Services	Organizational Support	Covid-19 Relief	Total	%
Salaries, Certified	7,942,889	13,062,499	394,084	492,592	21,892,064	41.2%
Salaries, Non-Certified	2,215,485	7,933,602	2,340,801	197,477	12,687,365	23.9%
Total Salaries	10,158,374	20,996,101	2,734,885	690,069	34,579,429	65.1%
Employee Benefits	2,250,461	4,972,651	623,514	140,460	7,987,086	15.0%
Total Benefits	2,250,461	4,972,651	623,514	140,460	7,987,086	15.0%
Professional Services	240,684	1,232,673	264,808	101,000	1,839,165	3.5%
Total Professional Services	240,684	1,232,673	264,808	101,000	1,839,165	3.5%
Other Purchased Services	216,285	1,544,417	136,537	99,000	1,996,239	3.8%
Total Other Purchased Services	216,285	1,544,417	136,537	99,000	1,996,239	3.8%
Property Services/Utilities	1,619,700	362,900	377,000		2,359,600	4.5%
Maintenance	268,931	143,365	334,267		746,563	1.4%
Rent/Internal Rent	1,800	137,687	251,275		390,762	0.7%
Total Facility Costs & Rents	1,890,431	643,952	962,542		3,496,925	6.6%
Transportation/Travel	36,250	393,079	29,990		459,319	0.9%
Advertising	8,250	8,171	6,375		22,796	0.0%
Insurance	113,645	52,000	155,795		321,440	0.6%
Phone, Postage & Printing	102,300	72,900	171,394		346,594	0.7%
Books & Supplies	189,525	123,709	27,933	369,599	710,766	1.3%
Software & Small Equipment	73,065	68,716	187,811	283,167	612,759	1.2%
Food For Programs	22,391	22,195	18,757		63,343	0.1%
Organizational Dues	7,759	4,634	37,540		49,933	0.1%
Total Other Expenses	553,794	745,404	635,595	652,766	2,586,950	4.9%
Interest & Principal			379,534		379,534	0.7%
Technology & Equipment	44,521	91,590	17,000		153,111	0.3%
Capital Set-Aside	84,260				84,260	0.2%
Total Capital Costs (incl Debt)	128,781	74,843	396,534		616,905	1.2%

LEARN 2022-2023 BUDGET PROPOSAL
OPERATING BUDGET: SUMMARY BY DIVISION

	Magnet Schools	Programs & Services	Organizational Support	Covid-19 Relief Funds	TOTAL 2022-2023 PROPOSED
REVENUES:					
Tuition & Program Fees	\$ 4,693,889	\$ 17,561,825	\$ 457,008	\$ -	\$ 22,712,722
State Funds	\$ 12,070,218	\$ 2,704,750	\$ -	\$ -	\$ 14,774,968
Grants, Fees and Contributions	\$ 350,622	\$ 12,132,313	\$ 648,464	\$ 1,920,067	\$ 15,051,466
Interest Income	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Aqua Sales	\$ 22,000	\$ -	\$ -	\$ -	\$ 22,000
Use of Fund Balance	\$ 127,268	\$ 49,364	\$ 600,519	\$ -	\$ 777,151
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 17,263,997	\$ 32,448,252	\$ 1,755,991	\$ 1,920,067	\$ 53,388,307
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 7,942,889	\$ 13,062,499	\$ 394,084	\$ 492,592	\$ 21,892,064
Salaries, Non Certified	\$ 2,215,485	\$ 7,933,602	\$ 2,340,801	\$ 197,477	\$ 12,687,365
Employee Benefits	\$ 2,250,461	\$ 4,972,651	\$ 623,514	\$ 140,460	\$ 7,987,086
Professional Services	\$ 240,684	\$ 1,232,673	\$ 264,808	\$ 101,000	\$ 1,839,165
Administration/Management	\$ 1,825,796	\$ 1,935,856	\$ -	\$ 236,772	\$ 3,998,424
Property Services/Utilities	\$ 1,619,700	\$ 362,900	\$ 377,000	\$ -	\$ 2,359,600
Maintenance	\$ 268,931	\$ 143,365	\$ 334,267	\$ -	\$ 746,563
Rent/Internal Rent	\$ 1,800	\$ 137,687	\$ 251,275	\$ -	\$ 390,762
Transportation/Travel	\$ 36,250	\$ 393,079	\$ 29,990	\$ -	\$ 459,319
Advertising	\$ 8,250	\$ 8,171	\$ 6,375	\$ -	\$ 22,796
Other Purchased Services	\$ 216,285	\$ 1,544,417	\$ 136,537	\$ 99,000	\$ 1,996,239
Insurance	\$ 113,645	\$ 52,000	\$ 155,795	\$ -	\$ 321,440
Phone, Postage & Printing	\$ 102,300	\$ 72,900	\$ 171,394	\$ -	\$ 346,594
Books & Supplies	\$ 189,525	\$ 123,709	\$ 27,933	\$ 369,599	\$ 710,766
Software & Small Equipment	\$ 73,065	\$ 68,716	\$ 187,811	\$ 283,167	\$ 612,759
Food For Programs	\$ 22,391	\$ 22,195	\$ 18,757	\$ -	\$ 63,343
Organizational Dues	\$ 7,759	\$ 4,634	\$ 37,540	\$ -	\$ 49,933
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ 379,534	\$ -	\$ 379,534
CAPITAL OUTLAY:					
Technology & Equipment	\$ 44,521	\$ 91,590	\$ 17,000	\$ -	\$ 153,111
Capital Set-Aside	\$ 84,260	\$ -	\$ -	\$ -	\$ 84,260
Use of 12% Admin Fee	\$ -	\$ -	\$ (3,998,424)	\$ -	\$ (3,998,424)
Potential Surplus	\$ -	\$ 285,608	\$ -	\$ -	\$ 285,608
TOTAL EXPENDITURES	\$ 17,263,997	\$ 32,448,252	\$ 1,755,991	\$ 1,920,067	\$ 53,388,307
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -

LEARN 2022-2023 BUDGET PROPOSAL

NON-OPERATING ITEMS

The non-operating budget includes three primary sources:

- **Eastern CT Health and Medical Cooperative (ECHMC):** a health and medical consortium designed to mitigate health care costs. LEARN is the fiscal agent. For 2022-2023, the consortium includes Old Saybrook, North Stonington, Region 18 (Lyme/Old Lyme), and LEARN. The Town of Clinton exited ECHMC July 1, 2020, following Clinton BOE, which left the consortium on July 1, 2019.
- As of June 30, 2021 the consortium fund balance is \$8.9 million. Due to this fund balance, the allocation rate was 15% lower in 2021-2022 and approximately 17.7% lower in 2022-2023.
- **Capital Projects:** As LEARN does not have taxing authority to fund major repairs and upgrades, the agency established a Capital Improvement line in the budget a few years ago. LEARN has established a Capital Improvement Plan as well as an IT Capital Improvement Plan.
 - In 2017-2018 and 2018-2019, we undertook a major project at Ocean Avenue in New London, which allows our Student Support Services department to continue to enhance their service offerings. “Phase Two” of Ocean Avenue will begin in 2021-2022 with an estimated loan of \$2.8 million, with only some preliminary RFQ/RFP work in 2020-2021.
 - For 2021-2022, projects include flooring upgrades (RMMS), conference room renovations (44 Hatchets Hill), playground coverings replacement (TFS), and patching of roof prior to installation of new roof (Ocean Avenue).
 - Planned for 2022-2023 are continued OALA Project #2 work, replacement program for smartboards and computers (RMMS, TFS, MSMHS, TRMC), flooring updates (RMMS), playground upgrades (TFS), phone system replacement (MSMHS), and first floor updates (44 Hatchets Hill).
- **Food Service:** LEARN provides food services for LEARN’s six magnet schools, including Goodwin University. Through careful oversight, LEARN manages this budget to a positive position.
 - The Food Service budget was most affected by Covid-19 beginning in March 2020. Schools were closed from March through June of 2020. In 2020-2021 school year, a hybrid model impacted the number of students receiving breakfast and lunch at school. In 2021-2022, students resumed in-person school.
 - For 2020-2021 and 2021-2022, the Federal Government provided free breakfast and lunch to all students. We expect the Food Service budget to return to pre-Covid 19 levels in 2022-2023.

LEARN 2022-2023 BUDGET PROPOSAL
NON-OPERATING ITEMS

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 199,188	\$ 5,287	\$ 281,325	\$ 3,577	\$ 290,843	\$ 9,518	3.4%
State Funds	\$ 710,623	\$ 819,653	\$ 760,730	\$ 1,742,416	\$ 835,847	\$ 75,117	9.9%
ECHMC	\$ 18,939,409	\$ 16,755,064	\$ 13,970,300	\$ 14,421,060	\$ 16,584,219	\$ 2,613,919	18.7%
Capital Projects, incl Transfers	\$ 417,000	\$ 286,863	\$ 2,955,908	\$ 755,988	\$ 432,850	\$ (2,523,058)	(85.4%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 948,945	\$ 840,051		
Use of Capital Set-Aside	\$ -	\$ -	\$ 350,000	\$ 100,924	\$ -	\$ (350,000)	(100.0%)
TOTAL REVENUES	\$ 20,266,220	\$ 17,866,867	\$ 18,318,263	\$ 17,972,910	\$ 18,983,810	\$ 665,547	3.6%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Employee Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Professional Svcs (incl ECHMC)	\$ 16,459,890	\$ 13,060,809	\$ 14,024,900	\$ 14,031,986	\$ 16,163,291	\$ 2,138,391	15.2%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Svc (Capital Projects)	\$ 541,718	\$ 286,863	\$ 1,600,000	\$ 940,000	\$ 432,850	\$ (1,167,150)	(72.9%)
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 372,014	\$ 358,357	\$ 574,882	\$ 574,898	\$ 498,304	\$ (76,578)	(13.3%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 4,967	\$ 5,716	\$ 5,211	\$ 5,211	\$ 5,211	\$ -	-
Books & Supplies	\$ 210	\$ 6,066	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	-
Food For Programs	\$ 334,369	\$ 229,943	\$ 399,000	\$ 528,705	\$ 511,803	\$ 112,803	28.3%
CAPITAL OUTLAY:	\$ -	\$ 665	\$ 1,362	\$ 1,362	\$ 5,000	\$ 3,638	267.1%
Capital set aside for Project 2	\$ -	\$ -	\$ 1,705,908	\$ 865,857	\$ 840,051	\$ (865,857)	(50.8%)
Potential Surplus	\$ -	\$ -	\$ -	\$ 1,017,892	\$ 520,300		
TOTAL EXPENDITURES	\$ 17,713,168	\$ 13,948,519	\$ 18,318,263	\$ 17,972,910	\$ 18,983,810	\$ 665,547	3.6%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 2,553,052	\$ 3,918,348	\$ -	\$ -	\$ -		

NON-OPERATING ITEMS: SUMMARY BY PROGRAM	ECHMC	Capital Projects	Food Service	TOTAL 2022-2023 PROPOSED
REVENUES:				
Participation & Program Fees	\$ 16,584,219	\$ -	\$ 290,843	\$ 16,875,062
Transfers In	\$ -	\$ 432,850	\$ -	\$ 432,850
Intergovernmental Revenues	\$ -	\$ -	\$ 835,847	\$ 835,847
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -
Use of Capital Set-Aside	\$ -	\$ 840,051	\$ -	\$ 840,051
TOTAL REVENUES	\$ 16,584,219	\$ 1,272,901	\$ 1,126,690	\$ 18,983,810
EXPENDITURES:				
CURRENT:				
Salaries, Non Certified	\$ -	\$ -	\$ -	\$ -
Employee Benefits	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 16,063,919	\$ -	\$ 99,372	\$ 16,163,291
Administration/Management	\$ -	\$ -	\$ -	\$ -
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ -	\$ -	\$ 498,304	\$ 498,304
Phone, Postage & Printing	\$ -	\$ -	\$ 5,211	\$ 5,211
Books & Supplies	\$ -	\$ -	\$ 7,000	\$ 7,000
Food For Programs	\$ -	\$ -	\$ 511,803	\$ 511,803
CAPITAL OUTLAY:	\$ -	\$ 432,850	\$ 5,000	\$ 437,850
Capital set aside for Project 2	\$ -	\$ 840,051	\$ -	\$ 840,051
Potential Surplus	\$ 520,300	\$ -	\$ -	\$ 520,300
TOTAL EXPENDITURES	\$ 16,584,219	\$ 1,272,901	\$ 1,126,690	\$ 18,983,810
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -



LEARN

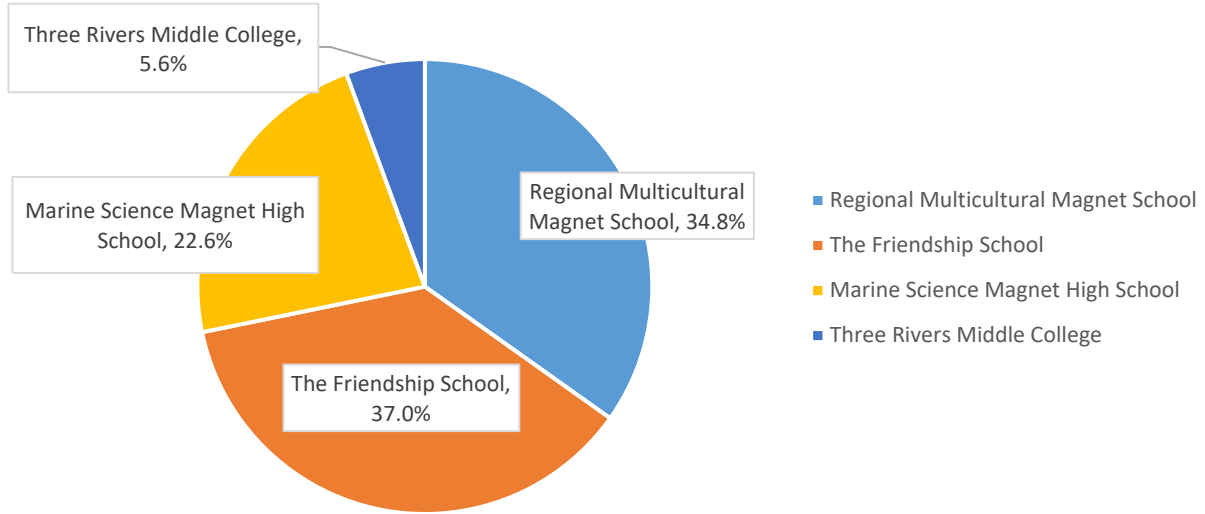
FISCAL YEAR 2022-2023

APPROVED BUDGET

LEARN MAGNET SCHOOLS

TOTAL BUDGET: \$17,263,997

LEARN Magnet Schools: 2022-2023 Revenues

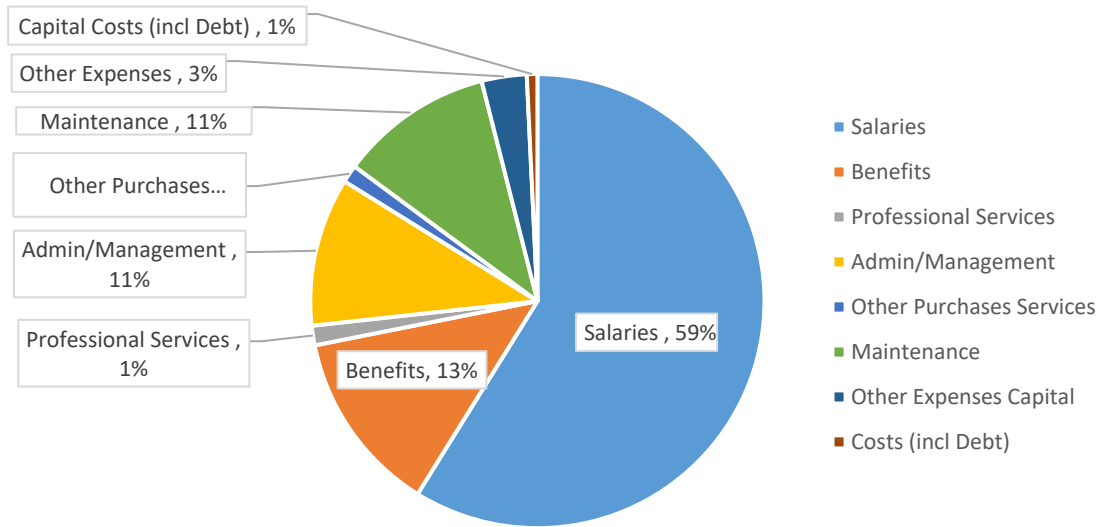


	RMMS	TFS	MSMHS	TRMC	Total	%
Tuition & Program Fees	1,790,040	790,335	1,694,563	418,951	4,693,889	27.2%
Intergovernmental Revenues	4,045,116	5,301,498	2,183,718	539,886	12,070,218	69.9%
Grants, Fees, and Contributions	178,766	159,965		11,891	350,622	2.0%
Aqua Sales			22,000		22,000	0.1%
Use of Fund Balance		127,268			127,268	0.7%
Total Revenue	6,013,922	6,379,066	3,900,281	970,728	17,263,997	
Percentage	34.8%	37.0%	22.6%	5.6%	100%	

LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 4,567,784	\$ 4,163,934	\$ 4,216,223	\$ 4,517,742	\$ 4,693,889	\$ 477,666	11.3%
State Funds	\$ 13,786,152	\$ 11,754,713	\$ 12,196,197	\$ 12,085,576	\$ 12,070,218	\$ (125,979)	(1.0%)
Grants, Fees and Contributions	\$ 1,330	\$ 351,518	\$ 497,089	\$ 441,618	\$ 350,622	\$ (146,467)	(29.5%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ 22,000	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 127,268	\$ 127,268	-
TOTAL REVENUES	\$ 18,355,265	\$ 16,270,165	\$ 16,909,509	\$ 17,044,936	\$ 17,263,997	\$ 354,488	2.1%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 8,064,863	\$ 7,377,955	\$ 7,777,827	\$ 7,722,649	\$ 7,942,889	\$ 165,062	2.1%
Salaries, Non Certified	\$ 1,992,804	\$ 1,676,825	\$ 1,928,897	\$ 1,849,267	\$ 2,215,485	\$ 286,588	14.9%
Employee Benefits	\$ 2,728,528	\$ 2,490,610	\$ 2,433,735	\$ 2,364,719	\$ 2,250,461	\$ (183,274)	(7.5%)
Professional Services	\$ 114,636	\$ 56,258	\$ 103,350	\$ 129,855	\$ 240,684	\$ 137,334	132.9%
Administration/Management	\$ 2,033,160	\$ 1,800,327	\$ 1,914,671	\$ 1,882,955	\$ 1,825,796	\$ (88,875)	(4.6%)
Property Services/Utilities	\$ 1,376,576	\$ 1,500,348	\$ 1,534,471	\$ 1,619,700	\$ 1,619,700	\$ 85,229	5.6%
Maintenance	\$ 240,636	\$ 174,587	\$ 269,497	\$ 268,931	\$ 268,931	\$ (566)	(0.2%)
Rent/Internal Rent	\$ 238,425	\$ -	\$ 1,000	\$ 1,800	\$ 1,800	\$ 800	80.0%
Transportation/Travel	\$ 19,876	\$ 1,720	\$ 38,950	\$ 42,252	\$ 36,250	\$ (2,700)	(6.9%)
Advertising	\$ 11,440	\$ 992	\$ 8,250	\$ 8,250	\$ 8,250	\$ -	-
Other Purchased Services	\$ 212,182	\$ 211,900	\$ 216,912	\$ 247,433	\$ 216,285	\$ (627)	(0.3%)
Insurance	\$ 115,801	\$ 112,075	\$ 113,645	\$ 113,645	\$ 113,645	\$ -	-
Phone, Postage & Printing	\$ 113,158	\$ 74,796	\$ 104,350	\$ 103,550	\$ 102,300	\$ (2,050)	(2.0%)
Books & Supplies	\$ 155,165	\$ 133,483	\$ 144,337	\$ 191,726	\$ 189,525	\$ 45,188	31.3%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 73,065	\$ 73,065	-
Food For Programs	\$ 17,889	\$ 9,032	\$ 22,750	\$ 23,000	\$ 22,391	\$ (359)	(1.6%)
Organizational Dues	\$ 10,676	\$ 9,675	\$ 10,691	\$ 7,959	\$ 7,759	\$ (2,932)	(27.4%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 131,510	\$ 106,238	\$ 130,188	\$ 261,932	\$ 44,521	\$ (85,667)	(65.8%)
Capital Set-Aside	\$ 471,243	\$ 164,776	\$ 155,988	\$ 155,988	\$ 84,260	\$ (71,728)	(46.0%)
Potential Surplus	\$ -	\$ -	\$ -	\$ 49,325	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 18,048,569	\$ 15,901,597	\$ 16,909,509	\$ 17,044,936	\$ 17,263,997	\$ 354,488	2.1%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ 306,697	\$ 368,568	\$ -	\$ -	\$ -		

LEARN Magnet Schools: 2022-2023 Expenses



	RMMS	TFS	MSMHS	TRMC	Total	%
Salaries, Certified	2,784,265	2,713,199	1,948,276	497,149	7,942,889	46%
Salaries, Non-Certified	859,123	1,129,212	171,576	55,574	2,215,485	13%
Total Salaries	3,643,388	3,842,411	2,119,852	552,723	10,158,374	59%
Employee Benefits	767,109	984,477	403,587	95,288	2,250,461	13%
Total Benefits	767,109	984,477	403,587	95,288	2,250,461	13%
Professional Services	58,450	63,549	106,785	11,900	240,684	1%
Total Professional Services	58,450	63,549	106,785	11,900	240,684	1%
Administration/Management	638,027	679,872	404,281	103,616	1,825,796	11%
Total Administration	638,027	679,872	404,281	103,616	1,825,796	11%
Other Purchased Services	38,225	10,060	16,500	151,500	216,285	1%
Total Other Purchases Services	38,225	10,060	16,500	151,500	216,285	1%
Property Services/Utilities	583,000	609,700	427,000	-	1,619,700	9%
Maintenance	87,876	71,713	106,042	3,300	268,931	2%
Rent/Internal Rent	1,800	-	-	-	1,800	0%
Total Facility Costs & Rents	672,676	681,413	533,042	3,300	1,890,431	11%
Transportation/Travel	3,900	500	23,200	8,650	36,250	0%
Advertising	500	3,750	2,000	2,000	8,250	0%
Insurance	44,145	20,500	43,250	5,750	113,645	1%
Phone, Postage & Printing	37,500	20,650	41,000	3,150	102,300	1%
Books & Supplies	44,000	34,021	87,654	23,850	189,525	1%
Software & Small Equipment	22,815	17,000	29,000	4,250	73,065	0%
Food For Programs	6,500	3,500	8,500	3,891	22,391	0%
Organizational Dues	500	763	5,636	860	7,759	0%
Total Other Expenses	159,860	100,684	240,240	52,401	553,185	3%
Principal Retirement	-	-	-	-	-	0%
Interest & Principal Payments	-	-	-	-	-	0%
Technology & Equipment	12,500	11,600	20,421	-	44,521	0%
Capital Set-Aside	23,687	5,000	55,573	-	84,260	1%
Total Capital Costs (incl Debt)	36,187	16,600	75,994	-	128,781	1%

**LEARN Magnet Schools
Historical Tuition Rates & Student Population**

LEARN Magnet Tuitions	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	\$ 2,926	\$ 2,999	\$ 3,074	\$ 3,074	\$ 3,120	\$ 3,167	\$ 3,230 Additional 1.99%
Marine Science Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070	\$ 6,131	\$ 6,253 Additional 1.99%
Three Rivers Middle College Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070	\$ 6,131	\$ 6,253 Additional 1.99%
The Friendship School	x	\$ 3,960	\$ 3,960	\$ 3,960	\$ 4,053	\$ 4,053	\$ 4,053
Dual Language and Arts Middle Magnet School	\$ 2,502	\$ 2,652	\$ 2,652	\$ 2,652	School closed June 30, 2020		
State contribution to each school	\$ 7,600 3.8% reduction	\$ 7,489 5.2% reduction	\$ 7,900	\$ 8,058 Additional 2%	\$ 8,058	\$ 8,058	\$ 8,058 Anticipated

Total Per-Pupil Tuitions	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	\$ 10,526	\$ 10,488	\$ 10,974	\$ 11,132	\$ 11,178	\$ 11,225	\$ 11,288
Marine Science Magnet High School	\$ 13,580	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311
Three Rivers Middle College Magnet High School	\$ 13,580	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311
The Friendship School	x	\$ 11,449	\$ 11,860	\$ 12,018	\$ 12,111	\$ 12,111	\$ 12,111
Dual Language and Arts Middle Magnet School	\$ 10,102	\$ 10,141	\$ 10,552	\$ 10,710	School closed June 30, 2020		
Statewide Average Net Current Expenditures per Pupil (NCEP)	\$ 16,576	\$ 16,988	\$ 17,438	\$ 17,748	Not Available	Not Available	Not Available

STUDENT COUNT @ 10/1	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	478 of 535	473 of 535	468 of 520 reduc in class	464 of 505 reduc in class	463 of 488	500 of 502	502
<i>* shows number of tuition paying students vs full student count (difference due to tuition caps)</i>							
Marine Science Magnet High School	271	271	271	272	271	271	271
Three Rivers Middle College Magnet High School	67	67	67	67	67	67	67
The Friendship School	505	503 plus 2 1076-E	503 plus 3 1076-E	503	451 plus 2 1076-E	503	503
Dual Language and Arts Middle Magnet School	147	150	146	148	School closed June 30, 2020		
Magnet Student Total	1,525	1,526	1,507	1,495	1,277	1,343	1,343

■ In 2021-2022, with the closure of Dual Language And Arts Magnet Middle School on June 30, 2020, LEARN operates four magnet schools in Southeastern CT

■ LEARN schools are funded through three primary sources:

- State tuition (anticipated at \$8,058 for 2022-2023);
- Local tuition (1.99% increase for MSMHS and TRMC in 2022-2023, 1.51% at RMMS, and no increase at TFS which is at the maximum for Pre-K); and
- Additional grants or other contributions

LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS - BY SCHOOL

	Regional Multicultural Magnet School	The Friendship School	Marine Science Magnet High School	Three Rivers Middle College	MAGNET SCHOOLS 2022-2023 PROPOSED
REVENUES:					
Tuition & Program Fees	\$ 1,790,040	\$ 790,335	\$ 1,694,563	\$ 418,951	\$ 4,693,889
State Funds	\$ 4,045,116	\$ 5,301,498	\$ 2,183,718	\$ 539,886	\$ 12,070,218
Grants, Fees and Contributions	\$ 178,766	\$ 159,965	\$ -	\$ 11,891	\$ 350,622
Aqua Sales	\$ -	\$ -	\$ 22,000	\$ -	\$ 22,000
Use of Fund Balance	\$ -	\$ 127,268	\$ -	\$ -	\$ 127,268
TOTAL REVENUES	\$ 6,013,922	\$ 6,379,066	\$ 3,900,281	\$ 970,728	\$ 17,263,997
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 2,784,265	\$ 2,713,199	\$ 1,948,276	\$ 497,149	\$ 7,942,889
Salaries, Non Certified	\$ 859,123	\$ 1,129,212	\$ 171,576	\$ 55,574	\$ 2,215,485
Employee Benefits	\$ 767,109	\$ 984,477	\$ 403,587	\$ 95,288	\$ 2,250,461
Professional Services	\$ 58,450	\$ 63,549	\$ 106,785	\$ 11,900	\$ 240,684
Administration/Management	\$ 638,027	\$ 679,872	\$ 404,281	\$ 103,616	\$ 1,825,796
Property Services/Utilities	\$ 583,000	\$ 609,700	\$ 427,000	\$ -	\$ 1,619,700
Maintenance	\$ 87,876	\$ 71,713	\$ 106,042	\$ 3,300	\$ 268,931
Rent/Internal Rent	\$ 1,800	\$ -	\$ -	\$ -	\$ 1,800
Transportation/Travel	\$ 3,900	\$ 500	\$ 23,200	\$ 8,650	\$ 36,250
Advertising	\$ 500	\$ 3,750	\$ 2,000	\$ 2,000	\$ 8,250
Other Purchased Services	\$ 38,225	\$ 10,060	\$ 16,500	\$ 151,500	\$ 216,285
Insurance	\$ 44,145	\$ 20,500	\$ 43,250	\$ 5,750	\$ 113,645
Phone, Postage & Printing	\$ 37,500	\$ 20,650	\$ 41,000	\$ 3,150	\$ 102,300
Books & Supplies	\$ 44,000	\$ 34,021	\$ 87,654	\$ 23,850	\$ 189,525
Software & Small Equipment	\$ 22,815	\$ 17,000	\$ 29,000	\$ 4,250	\$ 73,065
Food For Programs	\$ 6,500	\$ 3,500	\$ 8,500	\$ 3,891	\$ 22,391
Organizational Dues	\$ 500	\$ 763	\$ 5,636	\$ 860	\$ 7,759
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:					
Technology & Equipment	\$ 12,500	\$ 11,600	\$ 20,421	\$ -	\$ 44,521
Capital Set-Aside	\$ 23,687	\$ 5,000	\$ 55,573	\$ -	\$ 84,260
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 6,013,922	\$ 6,379,066	\$ 3,900,281	\$ 970,728	\$ 17,263,997
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -

**LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

REGIONAL MULTICULTURAL MAGNET SCHOOL (RMMS)

- **Grades Served:** K-5
- **2022-2023 Enrollment Estimate:** 502 total enrollment
- **2021-2022 Number of Towns Served:** 17 towns
- **2022-2023 Staff FTE Estimate:** 58 FTE
- **2022-2023 Tuition:**
 - **Local Tuition** \$3,230 (1.99% increase over prior year)
 - **State Tuition** \$8,058 (no change from prior year)
 - **Total** \$11,288
- **Revenue Sources:**
 - **Tuition and Program Fees: \$1,790,040**
 - \$1,650,040 Local Tuition
 - \$140,000 Magnet Kingdom Revenue
 - **State Funds: \$4,045,116**
 - \$4,045,116 State Tuition
 - **Grants, Fees and Other Contributions: \$178,766**
 - \$20,626 Office of Early Childhood (OEC) Program Stabilization Funding
 - \$4,340 Bilingual State Grant (estimate)
 - \$145,469 Title I (estimate)
 - \$8,331 Title III (estimate)
- **Enrollment:** RMMS has reduced student enrollment from 535 (in 2017-2018 and prior) to 502 (beginning in 2019-2020). For FY 2022-2023 we are budgeting a total student enrollment of 502.
- **Tuition Caps:** Under a compact agreement, the number of students allowed to be billed for local tuition are capped for the original compact districts. RMMS is focusing their recruitment efforts on non-capped districts to ensure adequate funding.
- **MSAP-EXPECT:** RMMS is a recipient of the MSAP-EXPECT grant which is supporting the development of a robust International Baccalaureate program. This grant is awarded for a 5-year period, beginning in October 2017 and the grant budget is shown under "Programs & Services" in the budget package; no amounts related to MSAP are included above. The MSAP-EXPECT grant is scheduled to end September 2022.
- **Capital Plan:** As of June 2021, the RMMS' capital fund balance was \$255,399. In FY 2022 RMMS is planning to contribute \$85,402 and \$80,258 in FY 2023 to capital fund. On February 10, 2022, the Board of Directors approved a contribution of \$43,000. The current capital fund balance after this appropriation is \$463,999. Capital expenditures planned for FY 2023 include replacement of Smart Boards, iPads, and teacher desks (see Appendix C).

LEARN 2022-2023 BUDGET PROPOSAL
REGIONAL MULTICULTURAL MAGNET SCHOOL (excludes MSAP grant)

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,561,877	\$ 1,502,301	\$ 1,535,995	\$ 1,683,500	\$ 1,790,040	\$ 254,045	16.5%
State Funds	\$ 4,244,791	\$ 3,938,860	\$ 3,988,710	\$ 4,048,315	\$ 4,045,116	\$ 56,406	1.4%
Grants, Fees and Contributions	\$ -	\$ 169,484	\$ 316,867	\$ 245,446	\$ 178,766	\$ (138,101)	(43.6%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 5,806,668	\$ 5,610,645	\$ 5,841,572	\$ 5,977,261	\$ 6,013,922	\$ 172,350	3.0%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 2,614,287	\$ 2,631,386	\$ 2,731,061	\$ 2,652,200	\$ 2,784,265	\$ 53,204	1.9%
Salaries, Non Certified	\$ 741,272	\$ 621,355	\$ 718,094	\$ 741,368	\$ 859,123	\$ 141,029	19.6%
Employee Benefits	\$ 831,755	\$ 818,268	\$ 804,818	\$ 793,699	\$ 767,109	\$ (37,709)	(4.7%)
Professional Services	\$ 7,238	\$ 3,584	\$ 9,600	\$ 7,722	\$ 58,450	\$ 48,850	508.9%
Administration/Management	\$ 659,358	\$ 634,379	\$ 662,664	\$ 665,879	\$ 638,027	\$ (24,637)	(3.7%)
Property Services/Utilities	\$ 478,066	\$ 568,198	\$ 545,900	\$ 583,000	\$ 583,000	\$ 37,100	6.8%
Maintenance	\$ 85,111	\$ 61,500	\$ 90,265	\$ 87,876	\$ 87,876	\$ (2,389)	(2.6%)
Rent/Internal Rent	\$ -	\$ -	\$ 1,000	\$ 1,800	\$ 1,800	\$ 800	80.0%
Transportation/Travel	\$ 3,118	\$ 91	\$ 4,600	\$ 9,902	\$ 3,900	\$ (700)	(15.2%)
Advertising	\$ 2,268	\$ 200	\$ -	\$ 500	\$ 500	\$ 500	-
Other Purchased Services	\$ 2,655	\$ 28,192	\$ 32,925	\$ 68,858	\$ 38,225	\$ 5,300	16.1%
Insurance	\$ 42,230	\$ 42,898	\$ 44,145	\$ 44,145	\$ 44,145	\$ -	-
Phone, Postage & Printing	\$ 37,332	\$ 26,897	\$ 36,550	\$ 38,400	\$ 37,500	\$ 950	2.6%
Books & Supplies	\$ 63,452	\$ 34,209	\$ 33,983	\$ 47,760	\$ 44,000	\$ 10,017	29.5%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 22,815		
Food For Programs	\$ 3,145	\$ 1,992	\$ 6,750	\$ 6,500	\$ 6,500	\$ (250)	(3.7%)
Organizational Dues	\$ 475	\$ 475	\$ 500	\$ 700	\$ 500	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 26,186	\$ 33,479	\$ 33,315	\$ 135,315	\$ 12,500	\$ (20,815)	(62.5%)
Capital Set-Aside	\$ 193,990	\$ 50,000	\$ 85,402	\$ 85,402	\$ 23,687	\$ (61,715)	(72.3%)
Potential Surplus	\$ -	\$ -	\$ -	\$ 6,235	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 5,791,937	\$ 5,557,103	\$ 5,841,572	\$ 5,977,261	\$ 6,013,922	\$ 172,350	3.0%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ 14,731	\$ 53,542	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

THE FRIENDSHIP SCHOOL (TFS)

- **Grades Served:** PreK – K
- **2022-2023 Enrollment Estimate:** 503
- **2021-2022 Number of Towns Served:** 17 towns
- **2022-2023 Staff FTE Estimate:** 83.1 FTE
- **2022-2023 Tuition:**
 - **Local Tuition:** \$4,053 (no change from prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$12,111
- **Revenue Sources:**
 - **Tuition and Program Fees: \$790,335**
 - \$393,141 Tuition paid by families for PreK (97 students)
 - \$397,194 Local Tuition for K paid by districts (98 students)
 - **State Funds: \$5,301,498**
 - \$1,248,324 Local Tuition paid by state for PreK (308 students)
 - \$4,053,174 State Tuition for PreK and K (503 students)
 - **Grants, Fees, and Other Contributions: \$159,965**
 - \$145,121 Title I (estimate) and \$2,684 Title III (estimate)
 - \$12,160 Carelot afterschool and Follett reimbursement
 - **Use of Fund Balance: \$127,268**
 - **\$127,268** Use of Fund Balance (Capped PreK and Magnet Funding)
- **Enrollment:** Prior to 2017-2018, TFS was a collaboration between New London and Waterford, operated by LEARN. With Waterford’s withdrawal from the agreement at the end of 2017-2018, TFS began accepting students from other districts as a parent choice school. As of October 2021, students come from 17 different towns in the Southeastern Region.
- **Tuition:** For 2021-2022, TFS enrolled 98 Kindergarten students (tuition paid by sending districts of \$4,053), 308 Pre-K students at or below the state’s income threshold (tuition paid by the state of \$4,053) and 97 Pre-K students above the income threshold (tuition paid by parents or, optionally, by sending districts). This same allocation is used for 2022-2023 budget.
- **Student Support Services:** TFS works closely with LEARN's Student Support Services (SSS) in providing specialized instruction for children with intensive needs. Beginning in 2022-2023 SSS will bill districts for time previously included in local tuition: two hours of special education and one hour of related services. This additional revenue and expenses are included in the SSS budget under Programs & Services.
- **Capital Plan:** As of June 2021, the TFS’ capital fund balance was \$190,000. In FY 2022 TFS is planning to contribute \$5,000 and \$5,000 in FY 2023 to capital fund. On February 10, 2022, the Board of Directors approved a contribution of \$15,000. The current capital fund balance after this appropriation is \$215,000. Capital expenditures planned for FY 2023 include replacement of iPads, recarpeting of A-wing and playground maintenance (see Appendix C).

**LEARN 2022-2023 BUDGET PROPOSAL
THE FRIENDSHIP SCHOOL**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 586,191	\$ 600,055	\$ 607,950	\$ 761,964	\$ 790,335	\$ 182,385	30.0%
State Funds	\$ 5,544,641	\$ 5,092,249	\$ 5,483,883	\$ 5,313,657	\$ 5,301,498	\$ (182,385)	(3.3%)
Grants, Fees and Contributions	\$ -	\$ 168,728	\$ 165,934	\$ 184,413	\$ 159,965	\$ (5,969)	(3.6%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 127,268	\$ 127,268	-
TOTAL REVENUES	\$ 6,130,832	\$ 5,861,032	\$ 6,257,767	\$ 6,260,034	\$ 6,379,066	\$ 121,299	1.9%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 2,581,782	\$ 2,593,560	\$ 2,722,111	\$ 2,765,877	\$ 2,713,199	\$ (8,912)	(0.3%)
Salaries, Non Certified	\$ 947,958	\$ 841,419	\$ 982,853	\$ 893,581	\$ 1,129,212	\$ 146,359	14.9%
Employee Benefits	\$ 1,159,684	\$ 1,095,898	\$ 1,092,814	\$ 1,049,498	\$ 984,477	\$ (108,337)	(9.9%)
Professional Services	\$ 18,896	\$ 3,871	\$ 11,000	\$ 13,249	\$ 63,549	\$ 52,549	477.7%
Administration/Management	\$ 700,671	\$ 674,756	\$ 717,175	\$ 717,271	\$ 679,872	\$ (37,303)	(5.2%)
Property Services/Utilities	\$ 504,089	\$ 496,360	\$ 548,085	\$ 609,700	\$ 609,700	\$ 61,615	11.2%
Maintenance	\$ 68,505	\$ 46,883	\$ 67,390	\$ 71,713	\$ 71,713	\$ 4,323	6.4%
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 836	\$ 130	\$ 2,000	\$ 500	\$ 500	\$ (1,500)	(75.0%)
Advertising	\$ 3,931	\$ 673	\$ 3,750	\$ 3,750	\$ 3,750	\$ -	-
Other Purchased Services	\$ 4,425	\$ 7,669	\$ 7,760	\$ 9,575	\$ 10,060	\$ 2,300	29.6%
Insurance	\$ 20,313	\$ 20,644	\$ 20,500	\$ 20,500	\$ 20,500	\$ -	-
Phone, Postage & Printing	\$ 16,834	\$ 15,848	\$ 19,150	\$ 20,650	\$ 20,650	\$ 1,500	7.8%
Books & Supplies	\$ 18,831	\$ 14,887	\$ 22,379	\$ 44,941	\$ 34,021	\$ 11,642	52.0%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 17,000	\$ 17,000	-
Food For Programs	\$ 2,317	\$ 780	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	-
Organizational Dues	\$ 3,420	\$ 3,728	\$ 3,700	\$ 763	\$ 763	\$ (2,937)	(79.4%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 21,426	\$ 29,152	\$ 28,600	\$ 29,966	\$ 11,600	\$ (17,000)	(59.4%)
Capital Set-Aside	\$ 55,088	\$ 14,776	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 6,129,006	\$ 5,861,032	\$ 6,257,767	\$ 6,260,034	\$ 6,379,066	\$ 121,299	1.9%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 1,826	\$ -	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

**DUAL LANGUAGE & ARTS MAGNET MIDDLE SCHOOL (DLAMMS)
*SCHOOL CLOSED JUNE 30, 2020***

- The closure of DLAMMS reduces LEARN’s total student count by 145-150 students. These seats have been approved by the state for allocation to CTRA, where a new middle school “CTRA Middle Grades” program begun in the 2020-2021 school year.
- Certain DLAMMS school staff transferred to CTRA to support the new program. LEARN has worked with Goodwin to address budgetary concerns due to relatively higher salaries from tenured staff, with LEARN agreeing to pay for a portion of the shortfall in Year 1 (2020-2021) and Year 2 (2021-2022). These costs are included in Office of Teaching & Learning.
- LEARN vacated the Southwest building by August 1, 2020 incurring approximately \$25,000 in closure/moving expenses in 2020-2021. These costs are included in Executive Services.

**LEARN 2022-2023 BUDGET PROPOSAL
DUAL LANGUAGE AND ARTS MAGNET MIDDLE SCHOOL**

	2019-2020 ACTUAL*	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 392,496	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ 1,250,770	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ 1,330	\$ -	\$ -	\$ -	\$ -	\$ -	-
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 1,644,595	\$ -	\$ -	\$ -	\$ -	\$ -	-
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 774,956	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 94,387	\$ -	\$ -	\$ -	\$ -	\$ -	-
Employee Benefits	\$ 214,718	\$ -	\$ -	\$ -	\$ -	\$ -	-
Professional Services	\$ 16,565	\$ -	\$ -	\$ -	\$ -	\$ -	-
Administration/Management	\$ 185,028	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ 3,272	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 238,425	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 714	\$ -	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 1,154	\$ -	\$ -	\$ -	\$ -	\$ -	-
Insurance	\$ 6,101	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 6,111	\$ -	\$ -	\$ -	\$ -	\$ -	-
Books & Supplies	\$ 6,738	\$ -	\$ -	\$ -	\$ -	\$ -	-
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Food For Programs	\$ 774	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 16,449	\$ -	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,567,608	\$ -	\$ -	\$ -	\$ -	\$ -	-
EXCESS OF REVENUE OVER EXPENDITURES	\$ 76,987	\$ -	\$ -	\$ -	\$ -		

* DLAMMS closed effective June 30, 2020.

**LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

MARINE SCIENCE MAGNET HIGH SCHOOL (MSMHS)

- **Grades Served:** 9-12
- **2022-2023 Enrollment Estimate:** 271
- **2021-2022 Number of Towns Served:** 26 towns
- **2022-2023 Staff FTE Estimate:** 32.5 FTE
- **2022-2023 Tuition:**
 - **Local Tuition:** \$6,253 (1.99% increase over prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$14,311
- **Revenue Sources:**
 - **Tuition and Program Fees: \$1,694,563**
 - \$1,694,563 Local Tuition
 - **State Funds: \$2,183,718**
 - \$2,183,718 State Tuition
 - **Aqua Sales: \$22,000**
 - \$22,000 (estimate)
- **Facility costs:** MSMHS facilities costs are, by dollar amount, close to those at RMMS, but higher as a percent of total expenditures. The scale and configuration of the building, high use of technology, and enhanced security for this vulnerable population all put added pressure on building costs.
- **Coral Sales:** MSMHS has created a business enterprise fund with the sale of coral. Initial event in Spring 2021 yielded \$6,200 in sales. Revenue and expenses of this business enterprise are included in the MSMHS budget beginning in FY 2021-2022. We estimate about \$22,000 in revenue for FY 2023. Expenses include an hourly intern, supplies, equipment, and scholarships.
- **Capital Plan:** MSMHS as a facility has a complex infrastructure. We continue to plan by building capital reserves for replacement costs and maintenance of major items such as the geothermal system and aqua-lab fish tank pumps, etc. As of June 2021, the MSMHS' capital fund balance was \$594,156. In FY 2022 MSMHS is planning to contribute \$65,586 and \$65,000 in FY 2023 to capital fund. On February 10, 2022, the Board of Directors approved a contribution of \$20,000. The current capital fund balance after this appropriation is \$744,745. Capital expenditures planned for FY 2023 include asphalt sealcoat, student laptops, phone system replacement, CISCO switch stack replacement and replacement of two HVAC heat pumps (see Appendix C).

LEARN 2022-2023 BUDGET PROPOSAL
MARINE SCIENCE MAGNET HIGH SCHOOL

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,626,560	\$ 1,654,888	\$ 1,661,501	\$ 1,661,501	\$ 1,694,563	\$ 33,062	2.0%
State Funds	\$ 2,191,776	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ -	-
Grants, Fees and Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ 22,000	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 3,818,336	\$ 3,838,606	\$ 3,845,219	\$ 3,845,219	\$ 3,900,281	\$ 55,062	1.4%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 1,663,202	\$ 1,698,219	\$ 1,856,423	\$ 1,833,778	\$ 1,948,276	\$ 91,853	4.9%
Salaries, Non Certified	\$ 151,556	\$ 154,588	\$ 170,830	\$ 162,331	\$ 171,576	\$ 746	0.4%
Employee Benefits	\$ 407,318	\$ 448,045	\$ 433,402	\$ 419,380	\$ 403,587	\$ (29,815)	(6.9%)
Professional Services	\$ 65,811	\$ 43,884	\$ 78,250	\$ 103,684	\$ 106,785	\$ 28,535	36.5%
Administration/Management	\$ 381,052	\$ 382,761	\$ 425,958	\$ 391,879	\$ 404,281	\$ (21,677)	(5.1%)
Property Services/Utilities	\$ 394,421	\$ 435,791	\$ 439,286	\$ 427,000	\$ 427,000	\$ (12,286)	(2.8%)
Maintenance	\$ 80,399	\$ 64,468	\$ 109,042	\$ 106,042	\$ 106,042	\$ (3,000)	(2.8%)
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 10,226	\$ 787	\$ 23,200	\$ 23,200	\$ 23,200	\$ -	-
Advertising	\$ 750	\$ 120	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	-
Other Purchased Services	\$ 12,812	\$ 9,273	\$ 16,352	\$ 16,500	\$ 16,500	\$ 148	0.9%
Insurance	\$ 41,649	\$ 42,930	\$ 43,250	\$ 43,250	\$ 43,250	\$ -	-
Phone, Postage & Printing	\$ 49,938	\$ 27,567	\$ 46,000	\$ 41,000	\$ 41,000	\$ (5,000)	(10.9%)
Books & Supplies	\$ 44,772	\$ 60,461	\$ 65,225	\$ 73,362	\$ 87,654	\$ 22,429	34.4%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 29,000	\$ 29,000	-
Food For Programs	\$ 8,959	\$ 4,829	\$ 8,000	\$ 8,500	\$ 8,500	\$ 500	6.3%
Organizational Dues	\$ 5,280	\$ 4,612	\$ 5,465	\$ 5,636	\$ 5,636	\$ 171	3.1%
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 56,944	\$ 39,577	\$ 56,950	\$ 79,001	\$ 20,421	\$ (36,529)	(64.1%)
Capital Set-Aside	\$ 222,165	\$ 100,000	\$ 65,586	\$ 65,586	\$ 55,573	\$ (10,013)	(15.3%)
Potential Surplus	\$ -	\$ -	\$ -	\$ 43,090	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 3,597,254	\$ 3,517,911	\$ 3,845,219	\$ 3,845,219	\$ 3,900,281	\$ 55,062	1.4%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ 221,082	\$ 320,695	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
LEARN MAGNET SCHOOLS**

THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL (TRMC)

- **Grades Served:** 11-12
- **2022-2023 Enrollment Estimate:** 67
- **2021-2022 Number of Towns Served:** 14 towns
- **2022-2023 Staff FTE Estimate:** 7.95 FTE
- **2022-2023 Tuition:**
 - **Local Tuition:** \$6,253 (1.99% increase over prior year)
 - **State Tuition:** \$8,058 (no change from prior year)
 - **Total:** \$14,311
- **Revenue Sources:**
 - **Tuition and Program Fees: \$418, 951**
 - \$418,951 Local Tuition
 - **State Funds: \$539,886**
 - \$539,886 State Tuition
 - **Grants, Fees, and Other Contributions: \$11,891**
 - \$11,891 Title I (estimate)
- **Three Rivers Community College (TRCC):** TRMC partners with Three Rivers Community College to deliver coursework. This model keeps certain costs down (facilities costs, staffing costs), while adding the cost of TRCC tuitions. Students take classes directly with TRCC which are supplemented with “contract” classes where TRMC purchases instructional services for the entire student body. TRCC tuition costs are included in “Other Purchased Services.”
 - Due to a significant increase in students enrolling in community college classes in 2020-2021, TRMC collaborated with TRCC to take advantage of unfilled elective classes at no cost. This agreement is continued into the 2022-2023 school year.
- **Capital Plan:** The Three Rivers Middle College Magnet High School is owned by Three Rivers Community College. Minimal capital improvements are required for this building. Capital improvements are completed after consultation with the college. Due to this agreement, TRMC budgets minimal (if any) capital contributions. As of June 2021, the TRMC’s capital fund balance was \$349. Capital expenditures planned for FY 2023 include replacement of student laptops (see Appendix C).

LEARN 2022-2023 BUDGET PROPOSAL
THREE RIVERS MIDDLE COLLEGE MAGNET HIGH SCHOOL

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 400,660	\$ 406,690	\$ 410,777	\$ 410,777	\$ 418,951	\$ 8,174	2.0%
State Funds	\$ 554,174	\$ 539,886	\$ 539,886	\$ 539,886	\$ 539,886	\$ -	-
Grants, Fees and Contributions	\$ -	\$ 13,306	\$ 14,288	\$ 11,759	\$ 11,891	\$ (2,397)	(16.8%)
Aqua Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 954,834	\$ 959,882	\$ 964,951	\$ 962,422	\$ 970,728	\$ 5,777	0.6%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 430,636	\$ 454,789	\$ 468,232	\$ 470,794	\$ 497,149	\$ 28,917	6.2%
Salaries, Non Certified	\$ 57,631	\$ 59,463	\$ 57,120	\$ 51,987	\$ 55,574	\$ (1,546)	(2.7%)
Employee Benefits	\$ 115,053	\$ 128,399	\$ 102,701	\$ 102,142	\$ 95,288	\$ (7,413)	(7.2%)
Professional Services	\$ 6,126	\$ 4,920	\$ 4,500	\$ 5,200	\$ 11,900	\$ 7,400	164.4%
Administration/Management	\$ 107,051	\$ 108,431	\$ 108,874	\$ 107,926	\$ 103,616	\$ (5,258)	(4.8%)
Property Services/Utilities	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ (1,200)	(100.0%)
Maintenance	\$ 3,349	\$ 1,736	\$ 2,800	\$ 3,300	\$ 3,300	\$ 500	17.9%
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 4,983	\$ 713	\$ 9,150	\$ 8,650	\$ 8,650	\$ (500)	(5.5%)
Advertising	\$ 2,750	\$ -	\$ 2,500	\$ 2,000	\$ 2,000	\$ (500)	(20.0%)
Other Purchased Services	\$ 191,136	\$ 166,765	\$ 159,875	\$ 152,500	\$ 151,500	\$ (8,375)	(5.2%)
Insurance	\$ 5,508	\$ 5,603	\$ 5,750	\$ 5,750	\$ 5,750	\$ -	-
Phone, Postage & Printing	\$ 2,943	\$ 4,484	\$ 2,650	\$ 3,500	\$ 3,150	\$ 500	18.9%
Books & Supplies	\$ 21,372	\$ 23,926	\$ 22,750	\$ 25,663	\$ 23,850	\$ 1,100	4.8%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 4,250	\$ 4,250	-
Food For Programs	\$ 2,694	\$ 1,432	\$ 4,500	\$ 4,500	\$ 3,891	\$ (609)	(13.5%)
Organizational Dues	\$ 1,026	\$ 860	\$ 1,026	\$ 860	\$ 860	\$ (166)	(16.2%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 10,505	\$ 4,030	\$ 11,323	\$ 17,650	\$ -	\$ (11,323)	(100.0%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 962,763	\$ 965,550	\$ 964,951	\$ 962,422	\$ 970,728	\$ 5,777	0.6%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ (7,929)	\$ (5,668)	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2022-2023

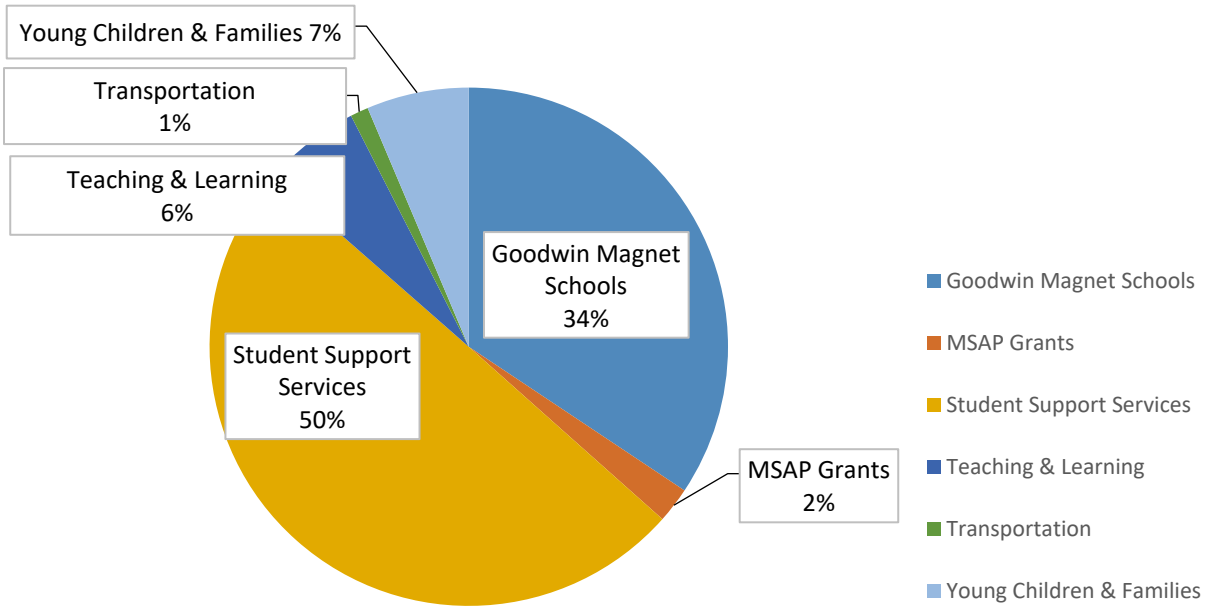
APPROVED BUDGET



PROGRAMS & SERVICES

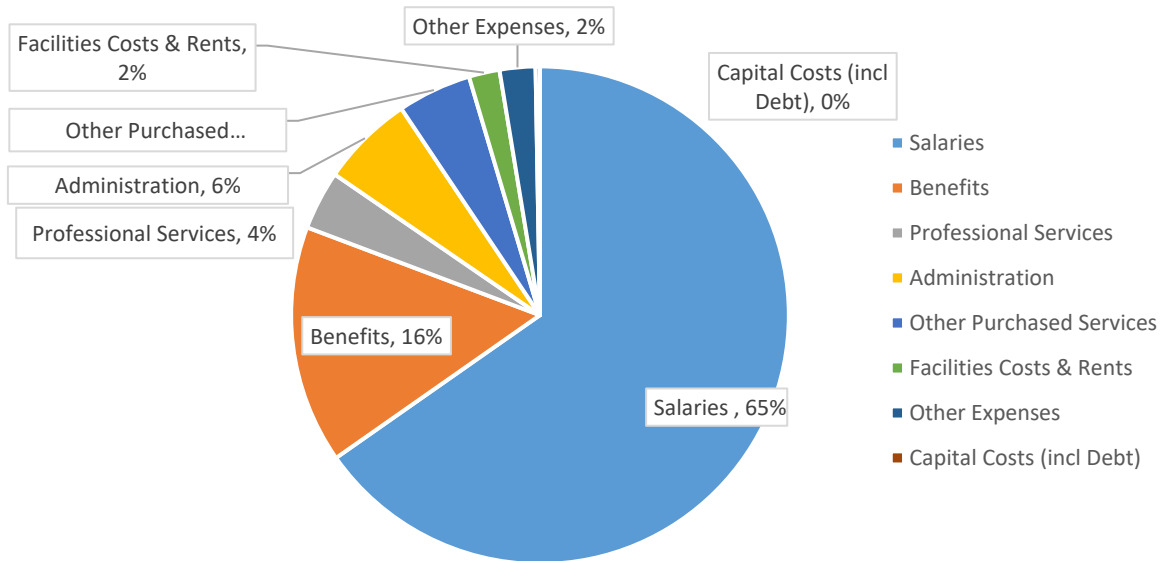
TOTAL BUDGET: \$32,448,252

Programs & Services: 2022-2023 Revenues



	Participation & Program	State Funds	Grants, Fees	Use of Fund Balance	Total	%
Goodwin Magnet Schools			11,147,743		11,147,743	34%
MSAP Grants		721,521			721,521	2%
Student Support Services	16,184,812				16,184,812	50%
Teaching and Learning	1,294,348	664,979			1,959,327	6%
Transportation		300,000	15,000	49,364	364,364	1%
Young Children and Families	82,665	1,683,229	304,591		2,070,485	7%
Total Revenue	17,761,825	2,704,750	12,132,313	49,364	32,448,252	
Percentage	55%	8%	37%	1%		

Programs & Services: 2022-2023 Expenses



	Programs & Services Total	%
Salaries, Certified	13,062,499	40.6%
Salaries, Non-Certified	7,933,602	24.7%
Total Salaries	20,996,101	65.3%
Employee Benefits	4,972,651	15.5%
Total Benefits	4,972,651	15.5%
Professional Services	1,232,673	3.8%
Total Professional Services	1,232,673	3.8%
Administration/Management	1,935,856	6.0%
Total Administration	1,935.856	6.0%
Other Purchased Services	1,544,417	4.8%
Total Other Purchases Services	1,544,417	4.8%
Property Services/Utilities	362,900	1.1%
Maintenance	143,365	0.4%
Rent/Internal Rent	137,687	0.4%
Total Facility Costs & Rents	643,952	1.9%
Transportation/Travel	393,079	1.2%
Advertising	8,171	0.0%
Insurance	52,000	0.2%
Phone, Postage & Printing	72,900	0.2%
Books & Supplies	123,709	0.4%
Software & Small Equipment	68,716	0.2%
Food For Programs	22,195	0.1%
Organizational Dues	4,634	0.0%
Total Other Expenses	745,404	2.3%
Technology & Equipment	91,590	0.3%
Total Capital Costs (incl Debt)	91,590	0.3%

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS AND SERVICES**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 16,589,829	\$ 16,929,631	\$ 12,392,158	\$ 16,779,935	\$ 17,561,825	\$ 5,169,667	41.7%
State Funds	\$ 5,685,979	\$ 4,713,513	\$ -	\$ 6,058,846	\$ 2,704,750	\$ 2,704,750	-
Grants, Fees and Contributions	\$ 9,348,323	\$ 9,337,451	\$ 18,636,475	\$ 11,023,353	\$ 12,132,313	\$ (6,504,162)	(34.9%)
Use of Fund Balance	\$ -	\$ -	\$ 63,390	\$ 58,308	\$ 49,364	\$ (14,026)	(22.1%)
TOTAL REVENUES	\$ 31,624,131	\$ 30,980,595	\$ 31,096,023	\$ 33,920,443	\$ 32,448,252	\$ (1,472,191)	(4.3%)
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 10,723,984	\$ 10,897,885	\$ 11,171,596	\$ 12,971,462	\$ 13,062,499	\$ 1,890,903	16.9%
Salaries, Non Certified	\$ 6,986,087	\$ 6,003,247	\$ 7,076,982	\$ 6,784,974	\$ 7,933,602	\$ 856,620	12.1%
Employee Benefits	\$ 5,121,774	\$ 4,976,481	\$ 5,074,494	\$ 4,289,142	\$ 4,972,651	\$ (101,843)	(2.0%)
Professional Services	\$ 2,005,321	\$ 2,134,556	\$ 2,102,912	\$ 3,386,419	\$ 1,232,673	\$ (870,239)	(41.4%)
Administration/Management	\$ 1,947,332	\$ 1,719,509	\$ 1,991,402	\$ 2,010,889	\$ 1,935,856	\$ (55,546)	(2.8%)
Property Services/Utilities	\$ 339,356	\$ 306,060	\$ 361,000	\$ 382,900	\$ 362,900	\$ 1,900	0.5%
Maintenance	\$ 125,329	\$ 100,906	\$ 140,365	\$ 107,270	\$ 143,365	\$ 3,000	2.1%
Rent/Internal Rent	\$ 155,046	\$ 168,719	\$ 117,672	\$ 139,810	\$ 137,687	\$ 20,015	17.0%
Transportation/Travel	\$ 467,661	\$ 367,404	\$ 429,420	\$ 410,170	\$ 393,079	\$ (36,341)	(8.5%)
Advertising	\$ 14,944	\$ 14,658	\$ 15,709	\$ 13,804	\$ 8,171	\$ (7,538)	(48.0%)
Other Purchased Services	\$ 1,689,062	\$ 1,520,090	\$ 1,564,231	\$ 1,560,944	\$ 1,544,417	\$ (19,815)	(1.3%)
Insurance	\$ 87,973	\$ 108,900	\$ 49,500	\$ 60,743	\$ 52,000	\$ 2,500	5.1%
Phone, Postage & Printing	\$ 183,044	\$ 79,111	\$ 74,729	\$ 76,589	\$ 72,900	\$ (1,829)	(2.4%)
Books & Supplies	\$ 163,221	\$ 207,762	\$ 215,754	\$ 212,392	\$ 123,709	\$ (92,045)	(42.7%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 68,716	\$ 68,716	-
Food For Programs	\$ 23,096	\$ 4,073	\$ 23,920	\$ 19,070	\$ 22,195	\$ (1,725)	(7.2%)
Organizational Dues	\$ 11,731	\$ 12,688	\$ 9,595	\$ 11,548	\$ 4,634	\$ (4,961)	(51.7%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ 245,944	\$ -	\$ -	\$ (245,944)	(100.0%)
Interest & Principal Payments	\$ 85,963	\$ 254,288	\$ 108,290	\$ 253,024	\$ -	\$ (108,290)	(100.0%)
CAPITAL OUTLAY:							
Technology & Equipment	\$ 209,586	\$ 160,872	\$ 186,755	\$ 424,697	\$ 91,590		
Capital Set-Aside	\$ 40,563	\$ -	\$ -	\$ -	\$ -		
Potential Surplus	\$ -	\$ -	\$ 135,753	\$ 804,595	\$ 285,608	\$ 149,855	110.4%
TOTAL EXPENDITURES	\$ 30,381,073	\$ 29,037,208	\$ 31,096,023	\$ 33,920,443	\$ 32,448,252	\$ 1,352,229	4.3%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 1,243,058	\$ 1,943,387	\$ -	\$ -	\$ -		

LEARN 2022-2023 BUDGET PROPOSAL PROGRAMS & SERVICES

The Programs & Services budget includes the entrepreneurial arm of LEARN's operations.

- **Goodwin Magnet Schools:** LEARN has a contract with Goodwin University to hire and manage the staff of CT River Academy (grades 9-12), CT River Middle Grades (grades 6-8) and Riverside Magnet School (PreK - 5). Goodwin fully covers the costs related to the staff and through a per-pupil allocation, pays a fee to LEARN to cover administrative costs.
- **Magnet Schools Assistance Program Grants (MSAP):** The MSAP ("EXPECT") federal grant was awarded to LEARN in the Fall of 2017 (subsequent to completion of an earlier MSAP grant ("PEACE")). Given the size and complexity of the grant (\$15 million in five years), for operating reasons, its budget is presented as a stand-alone. LEARN is working with interested districts to submit a proposal for a new MSAP grant. The application is due April 2022, and we hope to know the status of the proposal by September 2022.
- **Teaching and Learning (OTL):** The Office of Teaching & Learning Department provides professional development services to the region and hosts a broad array of professional networks and roundtables for educators. In addition, this department manages the fiscal agent responsibilities for several grants benefiting member districts and RESCs. A portion of LEARN's Magnet Office is allocated to this category for oversight and support of Goodwin schools.
- **Student Support Services (SSS):** The Office of Student Support Services is LEARN's largest department, providing support services throughout the region and hosting specialized programs for students with specialized needs. In 2018-2019, SSS opened its Ocean Avenue LEARNing Academy in New London, which allows LEARN to consolidate services and achieve efficiencies in a more permanent location.
- **Transportation:** In 2021-2022 LEARN ended its largest contract with Colchester Special Education Transportation Services. Presented in this budget are operational costs of a mail courier, maintenance of vans and School Choice transportation grant.
- **Young Children & Families (YCF):** YCF serves member districts and their communities, children, and their families through Early Care and Education programs. YCF works on behalf of the Connecticut Office of Early Childhood and in conjunction with non-profit agencies in Connecticut and similar agencies to support quality improvement in early care and education across all settings. YCF is fiscal agent of a series of School Readiness grants that support several area agencies.

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS AND SERVICES - BY DEPARTMENT**

	Goodwin Magnet Schools	Magnet Schools Assistance Program Grants (MSAP)	Student Support Services	Teaching & Learning	Transportation	Young Children & Families	PROGRAMS & SERVICES 2022-2023 PROPOSED
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ 16,184,812	\$ 1,294,348	\$ -	\$ 82,665	\$ 17,561,825
State Funds	\$ -	\$ 721,521	\$ -	\$ -	\$ 300,000	\$ 1,683,229	\$ 2,704,750
Grants, Fees and Contributions	\$ 11,147,743	\$ -	\$ -	\$ 664,979	\$ 15,000	\$ 304,591	\$ 12,132,313
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 49,364	\$ -	\$ 49,364
TOTAL REVENUES	\$ 11,147,743	\$ 721,521	\$ 16,184,812	\$ 1,959,327	\$ 364,364	\$ 2,070,485	\$ 32,448,252
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 8,160,222	\$ 71,007	\$ 4,321,187	\$ 495,146	\$ -	\$ 14,938	\$ 13,062,499
Salaries, Non Certified	\$ 1,128,174	\$ 28,705	\$ 6,184,073	\$ 245,463	\$ 25,558	\$ 321,629	\$ 7,933,602
Employee Benefits	\$ 1,814,847	\$ 17,205	\$ 2,920,577	\$ 136,076	\$ 2,339	\$ 81,607	\$ 4,972,651
Professional Services	\$ 5,000	\$ 462,655	\$ 211,350	\$ 515,390	\$ -	\$ 38,278	\$ 1,232,673
Administration/Management	\$ -	\$ 65,034	\$ 1,722,936	\$ 96,466	\$ 6,896	\$ 44,524	\$ 1,935,856
Property Services/Utilities	\$ -	\$ -	\$ 361,000	\$ -	\$ -	\$ 1,900	\$ 362,900
Maintenance	\$ -	\$ -	\$ 127,865	\$ -	\$ 13,500	\$ 2,000	\$ 143,365
Rent/Internal Rent	\$ -	\$ -	\$ 51,684	\$ 45,965	\$ -	\$ 40,038	\$ 137,687
Transportation/Travel	\$ -	\$ 4,636	\$ 46,850	\$ 29,693	\$ 302,000	\$ 9,900	\$ 393,079
Advertising	\$ -	\$ 2,171	\$ 6,000	\$ -	\$ -	\$ -	\$ 8,171
Other Purchased Services	\$ 5,000	\$ 1,367	\$ 13,750	\$ 30,693	\$ 3,000	\$ 1,490,607	\$ 1,544,417
Insurance	\$ 4,500	\$ -	\$ 39,500	\$ -	\$ 8,000	\$ -	\$ 52,000
Phone, Postage & Printing	\$ 5,000	\$ -	\$ 51,250	\$ 6,629	\$ 2,571	\$ 7,450	\$ 72,900
Books & Supplies	\$ -	\$ 19,869	\$ 55,890	\$ 32,794	\$ 500	\$ 14,656	\$ 123,709
Software & Small Equipment	\$ 25,000	\$ 7,405	\$ -	\$ 34,653	\$ -	\$ 1,658	\$ 68,716
Food For Programs	\$ -	\$ -	\$ 17,750	\$ 3,145	\$ -	\$ 1,300	\$ 22,195
Organizational Dues	\$ -	\$ 1,278	\$ 1,750	\$ 1,606	\$ -	\$ -	\$ 4,634
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:							
Technology & Equipment	\$ -	\$ 40,190	\$ 51,400	\$ -	\$ -	\$ -	\$ 91,590
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ 285,608	\$ -	\$ -	\$ 285,608
TOTAL EXPENDITURES	\$ 11,147,743	\$ 721,521	\$ 16,184,812	\$ 1,959,327	\$ 364,364	\$ 2,070,485	\$ 32,448,252
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

GOODWIN UNIVERSITY MAGNET SCHOOLS

- **Grades Served:**
 - Connecticut River Academy: 9-12
 - Connecticut River Middle Grades: 6-8 (Grade 8 added 2022-2023)
 - Riverside Magnet School: PreK – 5
- **2022-2023 Enrollment Estimate:**
 - Connecticut River Academy: 476
 - Connecticut River Middle Grades: 185 (Estimating 74 students in Grade 8)
 - Riverside Magnet School: 478
- **2022-2023 Staff FTE Estimate:**
 - Connecticut River Academy: 52 FTE
 - Connecticut River Middle Grades: 20.1 FTE
 - Riverside Magnet School: 58.9 FTE
- **2021-2022 Tuition (22-23 tuition rates not available yet):**
 - **Local Tuition** \$5,949
 - **State Tuition** \$10,652
 - **Total:** \$16,601

- Goodwin Magnet Schools: LEARN has a contract with Goodwin University to hire and manage the staff of CT River Academy, CT Middle Grades and Riverside Magnet School. Goodwin fully covers the costs related to the staff (shown here) and pays a per-pupil fee of \$1,012 to LEARN to cover administrative costs (shown under Teaching & Learning and Executive Services).
- In 2020-2021, CTRA began to add a middle school program, accepting 50 students the first year, 111 the second year (2021-2022), and 185 the third year (2022-2023). LEARN is working closely with Goodwin to support a smooth transition, including offsetting certain staff costs in years 1 and 2. Those staff costs are included in Office of Teaching and Learning.
- Local tuitions are billed to districts and turned over to Goodwin for school operating costs. Magnet Interdistrict Grant funds are received directly by Goodwin. LEARN invoices Goodwin University for reimbursement of expenses paid by LEARN.
- Software & Small Equipment costs shown in the Goodwin Magnet Schools budget include shared technologies such as PowerSchool and the magnet lottery program.
- The Goodwin budget represents the costs related to magnet school staffing, and some small operational costs paid by LEARN. Since LEARN is reimbursed only for actual expenditures, there will be no surplus or deficit to this budget.

* The Goodwin Magnet Schools have each been a recipient under one of our MSAP grants. The 2017 “EXPECT” grant is expected to provide approximately \$2 million to CT River Academy over a five-year period. This grant is expected to end in September 2022.

**LEARN 2022-2023 BUDGET PROPOSAL
GOODWIN MAGNET SCHOOLS**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ 9,034,692	\$ 8,616,587	\$ 9,049,592	\$ 10,423,257	\$ 11,147,743	\$ 2,098,151	23.2%
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 9,034,692	\$ 8,616,587	\$ 9,049,592	\$ 10,423,257	\$ 11,147,743	\$ 2,098,151	23.2%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 5,912,531	\$ 5,756,798	\$ 5,923,392	\$ 8,117,068	\$ 8,160,222	\$ 2,236,830	37.8%
Salaries, Non Certified	\$ 1,275,915	\$ 1,029,975	\$ 1,292,287	\$ 1,039,440	\$ 1,128,174	\$ (164,113)	(12.7%)
Employee Benefits	\$ 1,789,974	\$ 1,761,130	\$ 1,798,063	\$ 1,168,322	\$ 1,814,847	\$ 16,784	0.9%
Professional Services	\$ 3,047	\$ 11,887	\$ 2,250	\$ 9,859	\$ 5,000	\$ 2,750	122.2%
Administration/Management	\$ 4,619	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ (1,500)	(100.0%)
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ -	\$ 14,283	\$ 100	\$ 8,500	\$ 5,000	\$ 4,900	4900.0%
Insurance	\$ 2,500	\$ 9,871	\$ 2,500	\$ 10,643	\$ 4,500	\$ 2,000	80.0%
Phone, Postage & Printing	\$ 6,671	\$ 6,960	\$ 5,000	\$ 6,552	\$ 5,000	\$ -	-
Books & Supplies	\$ 6,978	\$ 12,000	\$ 2,700	\$ -	\$ -	\$ (2,700)	(100.0%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	-
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 26,757	\$ 30,582	\$ 21,800	\$ 62,873	\$ -	\$ (21,800)	(100.0%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 9,028,991	\$ 8,633,486	\$ 9,049,592	\$ 10,423,257	\$ 11,147,743	\$ 2,098,151	23.2%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 5,701	\$ (16,899)	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)

- In September 2017, LEARN was awarded the MSAP-EXPECT grant, a five-year, \$15-million grant including schools from LEARN (RMMS), Goodwin (CTRA), Norwich and Groton.
- The MSAP budget, activities, and results are closely monitored. The budget amount shown reflects approved yearly expenditures as of the 2017 award date, which are revised over time through communication with federal staff. In addition, unspent amounts may be carried forward and applied differently than originally planned. Therefore, actual expenditures may vary significantly in comparison to original budget amounts.
- The Magnet Schools Assistance Program grant operates on a federal fiscal year (Oct 1- Sept 30) and may therefore make purchases over the summer which might not fall into LEARN's fiscal year. Funds which are not expended in the budget year are generally allowed to carry-forward, at the discretion of the Federal agency overseeing the grant.
- Since LEARN is reimbursed only for actual expenditures, there will be no surplus or deficit to this budget.
- September 2022 marks the end of the MSAP grant. There will be a minimal extension of the grant for evaluation purposes only.
- LEARN is working with interested districts to submit a proposal for a new MSAP grant. The application is due April 2022 and we hope to know the status of the proposal by September 2022.

**LEARN 2022-2023 BUDGET PROPOSAL
MAGNET SCHOOLS ASSISTANCE PROGRAM GRANTS (MSAP)**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ 2,774,177	\$ 2,694,398	\$ 2,793,599	\$ 4,088,617	\$ 721,521	\$ (2,072,078)	(74.2%)
Grants, Fees and Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 2,774,177	\$ 2,694,398	\$ 2,793,599	\$ 4,088,617	\$ 721,521	\$ (2,072,078)	(74.2%)
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 432,188	\$ 358,505	\$ 414,749	\$ 402,371	\$ 71,007	\$ (343,742)	(82.4%)
Salaries, Non Certified	\$ 186,599	\$ 167,375	\$ 130,947	\$ 162,663	\$ 28,705	\$ (102,242)	(82.4%)
Professional Services	\$ 1,745,080	\$ 1,804,771	\$ 1,794,676	\$ 2,621,713	\$ 462,655	\$ (1,332,021)	(82.4%)
Administration/Management	\$ 197,022	\$ 117,772	\$ 209,520	\$ 368,524	\$ 65,034	\$ (144,486)	(82.4%)
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 10,225	\$ 1,096	\$ 16,163	\$ 26,268	\$ 4,636	\$ (11,527)	(82.4%)
Advertising	\$ 8,740	\$ 12,082	\$ 9,709	\$ 12,304	\$ 2,171	\$ (7,538)	(82.4%)
Other Purchased Services	\$ 253	\$ 149	\$ 2,819	\$ 7,744	\$ 1,367	\$ (1,453)	(82.4%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Books & Supplies	\$ 49,680	\$ 53,066	\$ 56,193	\$ 112,589	\$ 19,869	\$ (36,324)	(82.4%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 7,405	\$ 7,405	-
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ 8,870	\$ 9,220	\$ 6,240	\$ 7,242	\$ 1,278	\$ (4,962)	(82.4%)
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 18,029	\$ 67,601	\$ 17,969	\$ 269,703	\$ 40,190		
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -		
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 2,774,177	\$ 2,694,398	\$ 2,793,599	\$ 4,088,617	\$ 721,521	\$ (2,072,078)	(74.2%)
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

TEACHING & LEARNING (OTL)

- The Office of Teaching & Learning (OTL) combines the Educator Professional Development Department with a portion of LEARN’s Magnet Office. Through professional development and direct consultation, OTL supports the improvement of teaching skills and the exploration of new insights in the learning environment. OTL enables LEARN to work closely with professional networks, roundtables, and communities of practice that better informs our professional development programs within the region and in our own schools.
- Magnet Office costs are shared between OTL and Executives Service, funded by Goodwin fees of \$1,012 per student paid to LEARN. The portion allocated to OTL is based on the percentage of Goodwin students compared to the whole (and 43% in 2020-2021 and 2021-2022, 45% in 2022-2023 increased percentage due to additional students at CTRM). Additionally, a portion of costs related to former DLAMMS staff are included in OTL, approximately \$200,000 in 2020-2021 and \$90,000 in 2021-2022. The DLAMMS fund balance will be utilized to cover a portion of the salary expenditures due to DLAMMS closing and teacher moves.
- In 2022-2023 OTL is staffed by 1 FTE Director, 4.0 FTE Educational Consultants, and a 0.5 FTE Office Manager. Occasional staff and consultants are added when specific needs arise, predominantly in relation to grants. In addition, three Magnet Office staff, and LEARN’s Associate Director are partially charged to OTL Programs & Services for Goodwin-related support.
- OTL provides several workshops and learning options for districts and for LEARN staff. Newly added staff are creating new offerings and partnerships with districts and other agencies.
- OTL also works closely with the RESC Alliance to build training and PD opportunities and manages several larger grants such as Perkins and Title III grants.

LEARN 2022-2023 BUDGET PROPOSAL
TEACHING & LEARNING

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,022,403	\$ 1,133,664	\$ -	\$ 1,681,048	\$ 1,294,348	\$ 1,294,348	-
State Funds	\$ 209,798	\$ 199,720	\$ -	\$ -	\$ -	\$ 664,979	-
Grants, Fees and Contributions	\$ 101,050	\$ 86,451	\$ 1,430,088	\$ 297,842	\$ 664,979	\$ (1,430,088)	(100.0%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 1,333,251	\$ 1,419,835	\$ 1,430,088	\$ 1,978,890	\$ 1,959,327	\$ 529,239	37.0%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 317,289	\$ 460,740	\$ 666,254	\$ 528,826	\$ 495,146	\$ (171,108)	(25.7%)
Salaries, Non Certified	\$ 212,249	\$ 288,965	\$ 191,784	\$ 201,718	\$ 245,463	\$ 53,679	28.0%
Employee Benefits	\$ 109,130	\$ 134,021	\$ 138,194	\$ 137,035	\$ 136,076	\$ (2,118)	(1.5%)
Professional Services	\$ 14,906	\$ 85,772	\$ 98,329	\$ 520,990	\$ 515,390	\$ 417,061	424.1%
Administration/Management	\$ 91,876	\$ 66,735	\$ 107,571	\$ 93,464	\$ 96,466	\$ (11,105)	(10.3%)
Property Services/Utilities	\$ -	\$ 301	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 41,282	\$ 37,281	\$ 45,965	\$ 48,065	\$ 45,965	\$ -	-
Transportation/Travel	\$ 20,894	\$ 760	\$ 29,897	\$ 40,243	\$ 29,693	\$ (204)	(0.7%)
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 66,547	\$ 46,255	\$ 43,131	\$ 38,693	\$ 30,693	\$ (12,438)	(28.8%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 96,958	\$ 7,760	\$ 6,629	\$ 7,254	\$ 6,629	\$ -	-
Books & Supplies	\$ 60,276	\$ 67,116	\$ 43,460	\$ 34,494	\$ 32,794	\$ (10,666)	(24.5%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 34,653	\$ 34,653	-
Food For Programs	\$ 3,765	\$ 422	\$ 3,145	\$ 3,645	\$ 3,145	\$ -	-
Organizational Dues	\$ 1,197	\$ 1,379	\$ 1,606	\$ 1,606	\$ 1,606	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 45,821	\$ 70,675	\$ 54,123	\$ 34,843	\$ -	\$ (54,123)	(100.0%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ 288,014	\$ 285,608	\$ 285,608	-
TOTAL EXPENDITURES	\$ 1,082,190	\$ 1,268,181	\$ 1,430,088	\$ 1,978,890	\$ 1,959,327	\$ 529,239	37.0%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 251,061	\$ 151,654	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

STUDENT SUPPORT SERVICES (SSS)

- Student Support Services is the largest division of LEARN, with an employee count of 220.2 (estimated for 2022-2023). SSS continues to experience significant growth, responding to needs within our member districts and at our schools.
- Salaries increased for 2022-2023 due to increased hourly rates for school based hourly staff. Benefits decreased due to lower health insurance allocation.
- In FY 2022-2023 the full interest and principal of the Ocean Avenue LEARNing Academy loan will be paid by Organizational Support (Admin), and it is absent from this budget. In prior years, Student Support Services has paid 2/3rd and Admin 1/3rd of the total loan payments.
- Capital Outlay in 2019-2020 includes the purchase of a student van for Ocean Avenue LEARNing Academy. Several SSS staff were able to obtain Van Driver licenses to drive purchased SSS vans, which reduces the need to outsource school trips. For 2022-2023, the capital outlay is \$51,400.
- Due to this department's complexity and scope, additional detailed information is provided on the pages following the SSS budget.
- A \$10 million project (Project #2) will continue in 2022-2023. This project will increase student capacity and add additional classroom space on the second floor of Ocean Avenue LEARNing Academy. Phase 1 (cafeteria and back side of building) of Project 2 is on track to be completed by the end of Summer 2022.

LEARN 2022-2023 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 14,137,734	\$ 14,760,357	\$ 12,392,158	\$ 15,053,842	\$ 16,184,812	\$ 3,792,654	30.6%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ 79,053	\$ 228,602	\$ 2,802,120	\$ -	\$ -	\$ (2,802,120)	(100.0%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 14,216,787	\$ 14,988,959	\$ 15,194,278	\$ 15,053,842	\$ 16,184,812	\$ 990,534	6.5%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 3,880,212	\$ 4,283,628	\$ 4,167,201	\$ 3,860,481	\$ 4,321,187	\$ 153,986	3.7%
Salaries, Non Certified	\$ 4,306,110	\$ 3,914,067	\$ 4,959,564	\$ 5,105,513	\$ 6,184,073	\$ 1,224,509	24.7%
Employee Benefits	\$ 2,664,395	\$ 2,712,179	\$ 2,886,786	\$ 2,804,785	\$ 2,920,577	\$ 33,791	1.2%
Professional Services	\$ 167,564	\$ 193,269	\$ 191,490	\$ 203,679	\$ 211,350	\$ 19,860	10.4%
Administration/Management	\$ 1,429,140	\$ 1,425,354	\$ 1,589,138	\$ 1,505,777	\$ 1,722,936	\$ 133,798	8.4%
Property Services/Utilities	\$ 339,356	\$ 305,205	\$ 361,000	\$ 381,000	\$ 361,000	\$ -	-
Maintenance	\$ 89,306	\$ 46,740	\$ 135,365	\$ 99,770	\$ 127,865	\$ (7,500)	(5.5%)
Rent/Internal Rent	\$ 48,780	\$ 48,780	\$ 51,707	\$ 51,707	\$ 51,684	\$ (23)	(0.0%)
Transportation/Travel	\$ 64,290	\$ 34,177	\$ 84,460	\$ 37,425	\$ 46,850	\$ (37,610)	(44.5%)
Advertising	\$ 4,903	\$ 67	\$ 6,000	\$ 1,500	\$ 6,000	\$ -	-
Other Purchased Services	\$ 4,229	\$ 4,403	\$ 48,900	\$ 12,400	\$ 13,750	\$ (35,150)	(71.9%)
Insurance	\$ 35,748	\$ 37,841	\$ 39,500	\$ 42,100	\$ 39,500	\$ -	-
Phone, Postage & Printing	\$ 49,486	\$ 44,404	\$ 51,250	\$ 54,850	\$ 51,250	\$ -	-
Books & Supplies	\$ 31,065	\$ 51,229	\$ 61,030	\$ 50,653	\$ 55,890	\$ (5,140)	(8.4%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Food For Programs	\$ 4,850	\$ 3,651	\$ 17,750	\$ 14,125	\$ 17,750	\$ -	-
Organizational Dues	\$ 1,529	\$ 1,989	\$ 1,750	\$ 2,700	\$ 1,750	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ 245,944	\$ -	\$ -	\$ (245,944)	(100.0%)
Interest & Principal Payments	\$ 85,963	\$ 254,288	\$ 108,290	\$ 253,024	\$ -	\$ (108,290)	(100.0%)
CAPITAL OUTLAY:							
Technology & Equipment	\$ 72,576	\$ 26,469	\$ 51,400	\$ 55,772	\$ 51,400	\$ -	-
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ 135,753	\$ 516,581	\$ -	\$ (135,753)	(100.0%)
TOTAL EXPENDITURES	\$ 13,279,502	\$ 13,387,740	\$ 15,194,278	\$ 15,053,842	\$ 16,184,812	\$ 990,534	6.5%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 937,285	\$ 1,601,219	\$ -	\$ -	\$ -		

LEARN 2022-2023 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES - BY PROGRAM

Student Counts

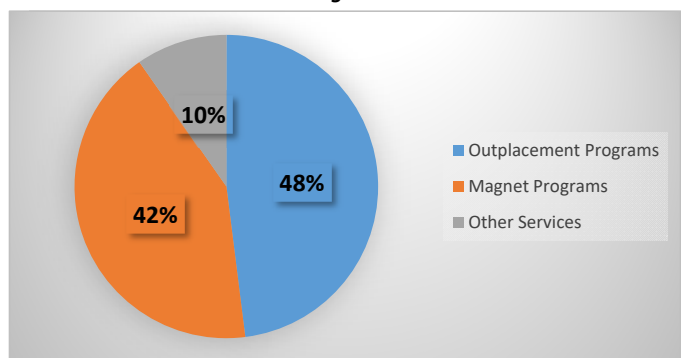
Outplacement Programs	Projected SY22-23	Current SY21-22
Autism/Developmental Delay @ Ocean Ave	42.0	37.5
Emotional/Behavioral Disability @ Ocean Ave	23.0	18.0
Emotional/Behavioral Disability @ Dual Language	-	-
Autism/Developmental Delay @ BPR East Lyme	7.0	7.0
18-21 Transition @ BPR East Lyme	5.0	4.0
Total Students	77.0	66.5

Magnet Programs	Projected SY22-23	Current SY21-22
The Friendship School	40	15
Goodwin Magnet - Riverside	79	80
Goodwin Magnet - CT River	80	79
Marine Science Magnet High School	30	27
Regional Multicultural Magnet School	77	78
Three Rivers Middle College	5	5
Goodwin Magnet - CT River Middle	35	23
Total Students	346	307

Staff Counts

Position	Projected SY22-23	Current SY21-22
Intervention Specialists	109	100
Special Education Teacher	38.55	37.55
Speech Language Pathologists	10.2	7.5
Occupational Therapists	10	10.6
Board Certified Behavioral Analysts (BCBA)	8.8	8
Social Workers	7.25	6
Assistant Directors/Supervisor	5.8	5.4
Coordinators	5.3	6.6
Nurses	4	4
Job Coach	4	3
Psychologists	3.6	3.1
Registered Behavior Technician (RBT)	3	2
Medical Assistant Specialist	3	3
Director	2.5	2.4
Office Manager	2	2
Operations Assistant	1	1
Accountant	1	1
Physical Therapists	0.7	0.7
Transition Specialist	0.5	0.5
Grand Total	220.2	204.35

Funding Sources



**LEARN - 2022-2023 BUDGET PROPOSAL
STUDENT SUPPORT SERVICES - BY PROGRAM**

	SY22-23 Proposed Budget			
	Outplacement Programs	Magnet Programs	Other Services	Total
REVENUES				
PARTICIPATION & PROGRAM FEES	\$ 7,887,512	\$ 6,749,434	1,547,867	\$ 16,184,812
STATE FUNDS	\$ -	\$ -	-	\$ -
OTHER GRANTS & CONTRIB	\$ -	\$ -	\$ -	\$ -
INTEREST INCOME	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 7,887,512	\$ 6,749,434	\$ 1,547,867	\$ 16,184,812
EXPENDITURES:				
CURRENT:				
SALARIES, CERTIFIED	\$ 1,725,465	\$ 1,213,663	\$ 1,382,059	\$ 4,321,187
SALARIES, NON CERTIFIED	\$ 2,817,579	\$ 2,832,226	\$ 534,269	\$ 6,184,073
EMPLOYEE BENEFITS	\$ 1,424,524	\$ 1,219,372	\$ 276,681	\$ 2,920,577
PROFESSIONAL SERVICES	\$ 111,100	\$ 1,000	\$ 99,250	\$ 211,350
ADMINISTRATION/MANAGEMENT	\$ 859,805	\$ 719,739	\$ 143,392	\$ 1,722,936
PUBLIC UTILITIES/PROPERTY SERVICES	\$ 361,000	\$ -	\$ -	\$ 361,000
MAINTENANCE	\$ 121,665	\$ -	\$ 6,200	\$ 127,865
RENT	\$ 32,377	\$ -	\$ 19,307	\$ 51,684
TRANSPORTATION/TRAVEL	\$ 15,000	\$ 3,350	\$ 28,500	\$ 46,850
ADVERTISING	\$ -	\$ -	\$ 6,000	\$ 6,000
OTHER PURCHASED SERVICES	\$ 8,250	\$ 3,500	\$ 2,000	\$ 13,750
INSURANCE	\$ 39,500	\$ -	\$ -	\$ 39,500
PHONE, POSTAGE & PRINTING	\$ 41,500	\$ -	\$ 9,750	\$ 51,250
BOOKS & SUPPLIES	\$ 27,640	\$ -	\$ 28,250	\$ 55,890
FOOD FOR PROGRAMS	\$ 8,000	\$ -	\$ 9,750	\$ 17,750
ORGANIZATIONAL DUES	\$ -	\$ -	\$ 1,750	\$ 1,750
ALLOCATED EXPENSES	\$ 423,471	\$ 724,715	\$ (1,148,185)	\$ -
DEBT SERVICE:				
PRINCIPAL RETIREMENT	\$ -	\$ -	\$ -	\$ -
INTEREST & PRINCIPLE PAYMENTS	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:				
TECHNOLOGY & EQUIPMENT	\$ 11,000	\$ -	\$ 40,400	\$ 51,400
CAPITAL SET-ASIDE	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 8,027,876	\$ 6,717,564	\$ 1,439,372	\$ 16,184,812
USE OF FUND BALANCE	\$ (140,364)	\$ 31,869	\$ 108,495	\$ -

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

TRANSPORTATION

- In 2021-2022 LEARN did not submit a bid for the Colchester Special Education Transportation Services (approximately \$1.2 million in revenue).
- The Transportation budget includes funding under magnet transportation grant (School Choice), which allows for transportation to magnet schools. M&J Bus provides transportation. Expenditures are projected to be approximately \$300,000 in 2022-2023.
- Remaining in this budget are operational costs of a mail courier, maintenance of vans and School Choice transportation grant.

LEARN 2022-2023 BUDGET PROPOSAL
TRANSPORTATION (incl TRANSPORTATION CHOICE)

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 1,064,769	\$ 820,545	\$ -	\$ 1,364		\$ -	-
State Funds	\$ 301,500	\$ 278,700	\$ -	\$ 292,000	\$ 300,000	\$ 300,000	-
Grants, Fees and Contributions	\$ 17,059	\$ 168,307	\$ 392,627	\$ 10,000	\$ 15,000	\$ (377,627)	(96.2%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 19,465	\$ 49,364	\$ 49,364	-
TOTAL REVENUES	\$ 1,383,328	\$ 1,267,552	\$ 392,627	\$ 322,829	\$ 364,364	\$ (28,263)	(7.2%)
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 492,820	\$ 348,191	\$ 40,000	\$ 5,000	\$ 25,558	\$ (14,442)	(36.1%)
Employee Benefits	\$ 243,088	\$ 199,969	\$ 3,060	\$ 483	\$ 2,339	\$ (721)	(23.6%)
Professional Services	\$ 1,373	\$ 1,498	\$ -	\$ -	\$ -	\$ -	-
Administration/Management	\$ 116,323	\$ 88,112	\$ 42,067	\$ 3,346	\$ 6,896	\$ (35,171)	(83.6%)
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance	\$ 36,023	\$ 54,166	\$ 5,000	\$ 5,500	\$ 13,500	\$ 8,500	170.0%
Rent/Internal Rent	\$ 28,814	\$ 29,736	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 349,087	\$ 330,584	\$ 294,000	\$ 296,500	\$ 302,000	\$ 8,000	2.7%
Advertising	\$ 952	\$ 150	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ -	\$ 5	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	-
Insurance	\$ 49,725	\$ 61,187	\$ 7,500	\$ 8,000	\$ 8,000	\$ 500	6.7%
Phone, Postage & Printing	\$ 15,074	\$ 13,477	\$ 1,000	\$ 1,000	\$ 2,571	\$ 1,571	157.1%
Books & Supplies	\$ 143	\$ 113	\$ -	\$ -	\$ 500	\$ 500	-
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Food For Programs	\$ 219	\$ -	\$ -	\$ -	\$ -	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ -	\$ (40,563)	\$ -	\$ -	\$ -	\$ -	-
Capital Set-Aside	\$ 40,563	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,374,204	\$ 1,086,624	\$ 392,627	\$ 322,829	\$ 364,364	\$ (28,263)	(7.2%)
EXCESS OF REVENUE OVER EXPENDITURES	\$ 9,124	\$ 180,928	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

YOUNG CHILDREN & FAMILIES (YCF)

- The Early Childhood Education team supports contractual work with Region 17, New London, Groton, and other member districts. The Early Childhood Education team also supports some of LEARN's PreK programs with National Association for the Education of Young Children accreditation (NAEYC).
- School Readiness grants, approximately \$1.5 million each year, are included in the YCF budget, which in turn are managed by staff on behalf of numerous districts in the region.
- The current staff consists of 0.2 FTE Director, 1 FTE Assistant Director, 3.4 FTE education coordinators, and 0.2 FTE Office Manager.
- As part of the RESC Alliance, YCF has been working strategically with the Connecticut's State Department of the Office of Early Childhood (OEC) to provide private and public PreK programs with NAEYC Accreditation support and Quality Improvement services (AQIS). This agreement adds an additional revenue of \$197,003 for 2021-2022 and 2022-2023.
- Now in its second year, the Governor's Emergency Education Resources (GEER) project was enacted in mid-2020. As part of the RESC Alliance, The GEER Online Learning Hub will centralize learning for families and programs, LEARN will create a Parent Academy which will include short, family-friendly, tech-online resources. For 2022-2023 we estimate \$107,588 in GEER revenue.
- In partnership with Connecticut Department of Public Health, the Early Childhood Education team supports local childcare programs using Go NAPSACC to improve the health of young children through practices, policies, and environments that instill habits supporting lifelong health and well-being. For 2022-2023 we estimate \$12,500 in revenue.

**LEARN 2022-2023 BUDGET PROPOSAL
YOUNG CHILDREN AND FAMILIES**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 302,849	\$ 215,065	\$ -	\$ 43,681	\$ 82,665	\$ 82,665	-
State Funds	\$ 2,400,504	\$ 1,540,695	\$ -	\$ 1,678,229	\$ 1,683,229	\$ 1,683,229	-
Grants, Fees and Contributions	\$ -	\$ 237,504	\$ 1,993,486	\$ 292,254	\$ 304,591	\$ (1,688,895)	(84.7%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 38,843	\$ -	\$ -	-
TOTAL REVENUES	\$ 2,703,353	\$ 1,993,264	\$ 1,993,486	\$ 2,053,007	\$ 2,070,485	\$ 76,999	3.9%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 181,763	\$ 38,214	\$ -	\$ 62,716	\$ 14,938	\$ 14,938	-
Salaries, Non Certified	\$ 512,395	\$ 254,675	\$ 300,000	\$ 270,641	\$ 321,629	\$ 21,629	7.2%
Employee Benefits	\$ 197,697	\$ 66,420	\$ 75,736	\$ 81,021	\$ 81,607	\$ 5,871	7.8%
Professional Services	\$ 73,351	\$ 37,360	\$ 16,167	\$ 30,178	\$ 38,278	\$ 22,111	136.8%
Administration/Management	\$ 108,352	\$ 21,536	\$ 43,106	\$ 39,778	\$ 44,524	\$ 1,418	3.3%
Property Services/Utilities	\$ -	\$ 554	\$ -	\$ 1,900	\$ 1,900	\$ 1,900	-
Maintenance	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	-
Rent/Internal Rent	\$ 36,170	\$ 52,922	\$ 20,000	\$ 40,038	\$ 40,038	\$ 20,038	100.2%
Transportation/Travel	\$ 22,708	\$ 787	\$ 3,000	\$ 9,733	\$ 9,900	\$ 6,900	230.0%
Advertising	\$ 350	\$ 2,359	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 1,617,753	\$ 1,454,995	\$ 1,468,181	\$ 1,490,607	\$ 1,490,607	\$ 22,426	1.5%
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 14,152	\$ 6,509	\$ 10,450	\$ 6,933	\$ 7,450	\$ (3,000)	(28.7%)
Books & Supplies	\$ 13,591	\$ 24,239	\$ 48,571	\$ 14,656	\$ 14,656	\$ (33,915)	(69.8%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 1,658	\$ 1,658	-
Food For Programs	\$ 2,916	\$ -	\$ 2,025	\$ 1,300	\$ 1,300	\$ (725)	(35.8%)
Organizational Dues	\$ 135	\$ 100	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 6,271	\$ 6,108	\$ 6,250	\$ 1,506	\$ -	\$ (6,250)	(100.0%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 2,787,602	\$ 1,966,778	\$ 1,993,486	\$ 2,053,007	\$ 2,070,485	\$ 76,999	3.9%
EXCESS OF REVENUE OVER EXPENDITURES	\$ (84,249)	\$ 26,485	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2022-2023

APPROVED BUDGET

COVID-19 RELIEF FUNDS

Total Awarded: \$5,444,584

Total Budgeted for 2022-2023: \$1,920,067

CRF: \$1,151,329

ESSER I: \$317,365

ESSER II: \$1,407,056

ARP: \$2,568,834

Total Awarded: \$5,444,584

**LEARN 2022-2023 BUDGET PROPOSAL
PROGRAMS & SERVICES**

COVID-19 RELIEF FUNDS

- **Coronavirus Relief Funds (CRF):** cover increased costs due to Covid-19. Some expenditures include academic staff to reduce classroom sizes, substitute coverage for educators, additional sanitizing supplies needed, and PPE.
 - Award Period: March 1, 2020, through December 30, 2020
 - Award Amount: \$1,151,329

- **Elementary and Secondary School Emergency Relief Fund I (ESSER I):** address the impact Covid-19 has had and continues to have on schools. Expenses include salary and benefits for a Coordinator of Online Learning, stipends for online learning and prioritizing instruction work groups made up of educators from across the LEARN schools, and technology to help bring schools 1:1 technology capacity.
 - Award Period: March 13, 2020, through October 30, 2022
 - Award Amount: \$317,365

- **Elementary and Secondary School Emergency Relief Fund II (ESSER II):** offset cost related to preventing, preparing for, and responding to Covid-19 with an additional focus of addressing learning loss, preparing schools for reopening, and testing. Expenses include creation of Social and Emotional Learning scope and sequence curriculum and implementation guide, developing curriculum across all LEARN magnet schools, additional stipends for clubs and connection activities, continuation of committee work, Restorative Practices Training at MSMHS and TRMC, and summer resources and activities.
 - Award Period: March 13, 2020, through October 30, 2023
 - Award Amount: \$1,407,056

- **American Rescue Plan Elementary and Secondary School Emergency Relief Fund (ARP ESSER):** Continued priorities of learning acceleration, student enrichment, family and community connections, social, emotional, and mental health of students, and strategic use of technology. Expenses include community activities, professional development for staff, and summer learning opportunities.
 - Award Period: March 13, 2020, through September 30, 2024
 - Award Amount: \$2,568,834

*Not included in this report is ARP ESSER Homeless Children and Youth (HCY) II award of \$16,719 which is pending approval. These funds are intended to provide wraparound services needed in light of the recent pandemic and to provide assistance needed for homeless children and youth to attend and participate fully in school activities.

**LEARN 2022-2023 BUDGET PROPOSAL
COVID-19 RELIEF FUNDS**

	Coronavirus Relief Funds (CRF)	ESSER I	ESSER II	American Rescue Plan (ARP)	Total Covid-19 Relief Funds
	ACTUAL	ACTUAL	PROPOSED	PROPOSED	
Award Period	3/1/2020 - 12/30/2020	3/13/2020 - 9/30/2022	3/13/2020 - 9/30/2023	3/13/2020 - 9/30/2024	
REVENUES:					
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grants, Fees and Contributions	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,568,834	\$ 5,444,584
TOTAL REVENUES	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,568,834	\$ 5,444,584
EXPENDITURES:					
CURRENT:					
Salaries, Certified	\$ 138,961	\$ 46,087	\$ 366,988	\$ 504,227	\$ 1,056,263
Salaries, Non Certified	\$ 96,428	\$ -	\$ 300,556	\$ 418,500	\$ 815,484
Employee Benefits	\$ 41,978	\$ 9,078	\$ 150,516	\$ 159,481	\$ 361,053
Professional Services	\$ 301,015	\$ 5,000	\$ 36,658	\$ 198,690	\$ 541,363
Administration/Management	\$ -	\$ -	\$ 110,350	\$ 299,067	\$ 409,417
Property Services/Utilities	\$ 110,800	\$ -	\$ -	\$ -	\$ 110,800
Maintenance	\$ 62,967	\$ -	\$ -	\$ -	\$ 62,967
Rent/Internal Rent	\$ 13,600	\$ -	\$ -	\$ -	\$ 13,600
Transportation/Travel	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ 2,145	\$ -	\$ 112,511	\$ 148,500	\$ 263,156
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500
Books & Supplies	\$ 224,353	\$ -	\$ 19,374	\$ 371,099	\$ 614,826
Software & Small Equipment	\$ -	\$ -	\$ 305,104	\$ 467,770	\$ 772,874
Food For Programs	\$ -	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:					
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:					
Technology & Equipment	\$ 159,082	\$ 257,200	\$ -	\$ -	\$ 416,282
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,151,329	\$ 317,365	\$ 1,407,056	\$ 2,568,834	\$ 5,444,584
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -

**LEARN 2022-2023 BUDGET PROPOSAL
ELEMENTARY AND SECONDARY SCHOOL EMERGENCY RELIEF FUND II (ESSER II)**

	2020-2021 ACTUAL	2021-2022 PROJECTED	2022-2023 PROPOSED	TOTAL ESSER II
REVENUES:				
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -
Grants, Fees and Contributions	\$ 57,775	\$ 885,597	\$ 463,684	\$ 1,407,056
TOTAL REVENUES	\$ 57,775	\$ 885,597	\$ 463,684	\$ 1,407,056
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -	\$ 188,555	\$ 178,433	\$ 366,988
Salaries, Non Certified	\$ -	\$ 133,079	\$ 167,477	\$ 300,556
Employee Benefits	\$ -	\$ 68,989	\$ 81,527	\$ 150,516
Professional Services	\$ -	\$ 36,658	\$ -	\$ 36,658
Administration/Management	\$ 362	\$ 73,741	\$ 36,247	\$ 110,350
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -
Transportation/Travel	\$ -	\$ 5,000	\$ -	\$ 5,000
Advertising	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ 8,076	\$ 104,435	\$ -	\$ 112,511
Insurance	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ -	\$ -	\$ -
Books & Supplies	\$ 12,587	\$ 6,787	\$ -	\$ 19,374
Software & Small Equipment	\$ 36,751	\$ 268,353	\$ -	\$ 305,104
Food For Programs	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:				
Principal Retirement	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:				
Technology & Equipment	\$ -	\$ -	\$ -	\$ -
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 57,775	\$ 885,597	\$ 463,684	\$ 1,407,056
EXCESS OF REVENUE OVER EXPENDITURES				
	\$ -	\$ -	\$ -	\$ -

LEARN 2022-2023 BUDGET PROPOSAL

AMERICAN RESCUE PLAN ELEMENTARY AND SECONDARY SCHOOL EMERGENCY RELIEF FUND (ARP ESSER)

	2020-2021 ACTUAL	2021-2022 PROJECTED	2022-2023 PROPOSED	TOTAL ARP ESSER
REVENUES:				
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -
State Funds	\$ -	\$ -	\$ -	\$ -
Grants, Fees and Contributions	\$ -	\$ 1,112,451	\$ 1,456,383	\$ 2,568,834
TOTAL REVENUES	\$ -	\$ 1,112,451	\$ 1,456,383	\$ 2,568,834
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -	\$ 190,068	\$ 314,159	\$ 504,227
Salaries, Non Certified	\$ -	\$ 388,500	\$ 30,000	\$ 418,500
Employee Benefits	\$ -	\$ 100,548	\$ 58,933	\$ 159,481
Professional Services	\$ -	\$ 97,690	\$ 101,000	\$ 198,690
Administration/Management	\$ -	\$ 98,542	\$ 200,525	\$ 299,067
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -
Rent/Internal Rent	\$ -	\$ -	\$ -	\$ -
Transportation/Travel	\$ -	\$ -	\$ -	\$ -
Advertising	\$ -	\$ -	\$ -	\$ -
Other Purchased Services	\$ -	\$ 49,500	\$ 99,000	\$ 148,500
Insurance	\$ -	\$ -	\$ -	\$ -
Phone, Postage & Printing	\$ -	\$ 1,500	\$ -	\$ 1,500
Books & Supplies	\$ -	\$ 1,500	\$ 369,599	\$ 371,099
Software & Small Equipment	\$ -	\$ 184,603	\$ 283,167	\$ 467,770
Food For Programs	\$ -	\$ -	\$ -	\$ -
Organizational Dues	\$ -	\$ -	\$ -	\$ -
DEBT SERVICE:				
Principal Retirement	\$ -	\$ -	\$ -	\$ -
Interest & Principal Payments	\$ -	\$ -	\$ -	\$ -
CAPITAL OUTLAY:				
Technology & Equipment	\$ -	\$ -	\$ -	\$ -
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
Potential Surplus	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ 1,112,451	\$ 1,456,383	\$ 2,568,834
EXCESS OF REVENUE OVER EXPENDITURES				
	\$ -	\$ -	\$ -	\$ -



LEARN

FISCAL YEAR 2022-2023

APPROVED BUDGET

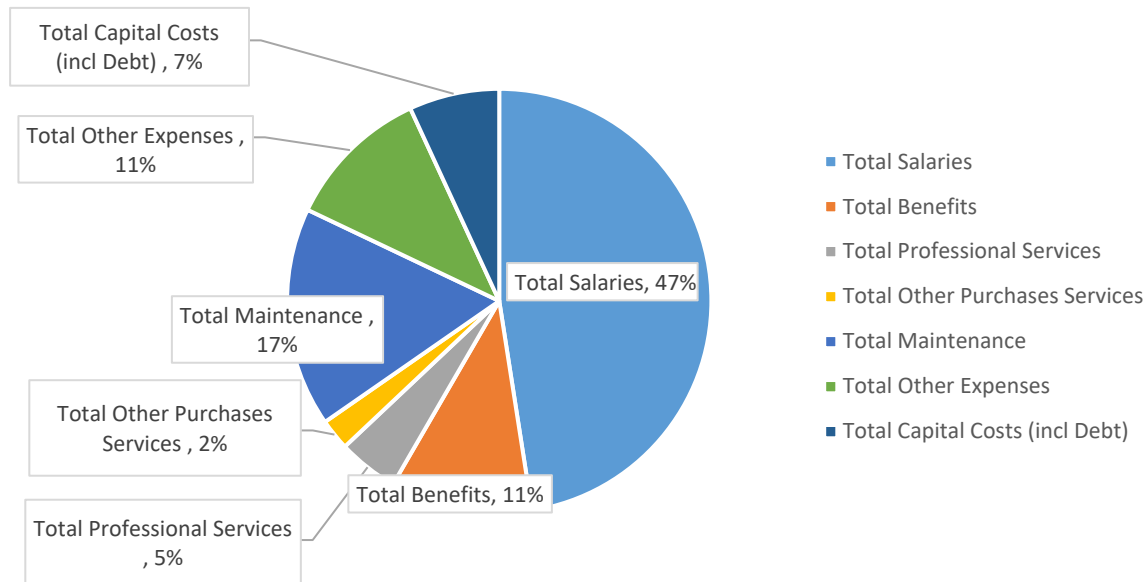


ORGANIZATIONAL SUPPORT

Net Organizational Support: \$1,755,991

*Expenditures funded through Admin Fees: \$3,998,424

Organizational Support: 2022-2023 Expenses



	Communications/ Marketing and Special Projects	Information Technology	Executive Services	Total	%
Salaries, Certified			394,084	394,084	7%
Salaries, Non-Certified	306,501	634,997	1,399,303	2,340,801	41%
Total Salaries	306,501	634,997	1,793,387	2,734,801	48%
Employee Benefits	66,689	162,372	394,453	623,514	11%
Total Benefits	66,689	162,372	394,453	623,514	11%
Professional Services	40,953	4,000	219,855	264,808	5%
Total Professional Services	40,953	4,000	219,855	264,808	5%
Other Purchased Services	66,600	500	69,437	136,537	2%
Total Other Purchases Services	66,600	500	69,437	136,537	2%
Property Services/Utilities			377,000	377,000	7%
Maintenance			334,267	334,267	6%
Rent/Internal Rent	25,240	47,000	179,035	251,275	4%
Total Facility Costs & Rents	25,240	47,000	890,302	962,542	17%
Transportation/Travel	1,000	4,000	24,990	29,990	1%
Advertising	1,375		5,000	6,375	0%
Insurance			155,795	155,795	3%
Phone, Postage & Printing	23,712	14,750	132,932	171,394	3%
Books & Supplies	4,864	1,100	21,969	27,933	0%
Software & Small Equipment	3,900	105,208	78,703	187,811	3%
Food For Programs	5,500	500	12,757	18,757	0%
Organizational Dues	1,000		36,540	37,540	1%
Total Other Expenses	41,351	125,558	463,686	635,595	11%
Interest & Principal Payments			379,534	379,534	7%
Technology & Equipment	2,000	15,000		17,000	0%
Total Capital Costs (incl Debt)	2,000	15,000	379,534	396,534	7%

**LEARN 2022-2023 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 192,061	\$ 198,634	\$ 227,148	\$ 253,734	\$ 457,008	\$ 203,274	80.1%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ 357,279	\$ 500,020	\$ 379,901	\$ 454,050	\$ 648,464	\$ 194,414	42.8%
Interest Income	\$ 186,974	\$ 35,633	\$ 45,000	\$ 45,000	\$ 50,000	\$ 5,000	11.1%
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 180,709	\$ 600,519	\$ 419,810	232.3%
Use of Capital Set-Aside	\$ -	\$ -	\$ 134,271	\$ 100,924	\$ -	\$ (100,924)	(100.0%)
TOTAL REVENUES	\$ 736,314	\$ 734,287	\$ 786,320	\$ 1,034,417	\$ 1,755,991	\$ 721,574	69.8%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 310,637	\$ 542,008	\$ 385,772	\$ 387,273	\$ 394,084	\$ 6,811	1.8%
Salaries, Non Certified	\$ 1,832,947	\$ 1,650,494	\$ 1,733,621	\$ 1,978,224	\$ 2,340,801	\$ 362,577	18.3%
Employee Benefits	\$ 1,633,013	\$ 1,591,069	\$ 838,628	\$ 579,878	\$ 623,514	\$ 43,636	7.5%
Professional Services	\$ 274,940	\$ 307,340	\$ 355,205	\$ 302,355	\$ 264,808	\$ (37,547)	(12.4%)
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ 162,613	\$ 384,147	\$ 187,125	\$ 383,000	\$ 377,000	\$ (6,000)	(1.6%)
Maintenance/Rental Equip	\$ 146,772	\$ 324,291	\$ 176,278	\$ 352,267	\$ 334,267	\$ (18,000)	(5.1%)
Rent/Internal Rent	\$ 236,885	\$ 266,962	\$ 243,785	\$ 251,275	\$ 251,275	\$ -	-
Transportation/Travel	\$ 16,654	\$ 4,876	\$ 34,590	\$ 28,190	\$ 29,990	\$ 1,800	6.4%
Advertising	\$ 10,267	\$ 4,191	\$ 16,915	\$ 7,875	\$ 6,375	\$ (1,500)	(19.0%)
Other Purchased Services	\$ 20,707	\$ 82,186	\$ 67,207	\$ 132,284	\$ 136,537	\$ 4,253	3.2%
Insurance	\$ 126,101	\$ 136,229	\$ 142,533	\$ 156,795	\$ 155,795	\$ (1,000)	(0.6%)
Phone, Postage & Printing	\$ 85,869	\$ 136,122	\$ 91,644	\$ 181,196	\$ 171,394	\$ (9,802)	(5.4%)
Books & Supplies	\$ 8,202	\$ 13,556	\$ 12,635	\$ 34,499	\$ 27,933	\$ (6,566)	(19.0%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 187,811		
Food For Programs	\$ 7,402	\$ 5,857	\$ 6,757	\$ 20,557	\$ 18,757	\$ (1,800)	(8.8%)
Organizational Dues	\$ 37,599	\$ 34,706	\$ 37,932	\$ 37,933	\$ 37,540	\$ (393)	(1.0%)
DEBT SERVICE:							
Principal Retirement	\$ 124,566	\$ 125,247	\$ 128,999	\$ -	\$ -	\$ -	-
Interest Paid	\$ 44,735	\$ -	\$ 48,115	\$ 177,114	\$ 379,534	\$ 202,420	114.3%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 178,417	\$ 164,999	\$ 302,295	\$ 276,691	\$ 17,000	\$ (259,691)	(93.9%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (3,980,490)	\$ (4,436,848)	\$ (4,023,716)	\$ (4,252,989)	\$ (3,998,424)	\$ 254,565	(6.0%)
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,277,836	\$ 1,337,432	\$ 786,320	\$ 1,034,417	\$ 1,755,991	\$ 721,574	69.8%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ (541,522)	\$ (603,145)	\$ -	\$ -	\$ -		

LEARN 2022-2023 BUDGET PROPOSAL ORGANIZATIONAL SUPPORT

Organizational Support has several cost centers:

- **Communications/Marketing and Special Projects:** In addition to supporting external customers this department supports LEARN by serving as a “Research & Development” department; seeking new partnerships and supporting strategic initiatives. We will be referring to this cost center throughout this budget as Special Projects.
 - Communications/Marketing Team – In July 2019, we expanded our existing marketing effort into a more broadly based Communications Team to better address marketing, advertising, and outreach across all stakeholders. Communications/Marketing and Special Projects are combined in this budget document in the interest of comparability.
 - Special Projects – Supports the region and agency in the design and development of new programming.
- **Information Technology:** IT provides the backbone of the technology infrastructure of LEARN. The unit provides support not only to Hatchetts Hill but also to LEARN schools and programs.
 - In 2022-2023 revenues and expenses for the Technology Consortium will be presented in this budget. The Technology Consortium provides IT support to the RESC region. We currently have contracts with Salem, Preston, North Stonington, and Integrated Day Charter School (IDCS).
- **Executive Services:** includes the Office of the Executive Director, Offices of the Deputy Director and the Associate Executive Director, a portion of the Magnet Office, Business Office; Human Resources, Investments, Fingerprinting, and copy/postage costs related to 44 Hatchetts Hill Road.
 - In 2022-2023 the Business Office continues to provide back-office support for schools in the region. The Business Office is currently supporting Region 17, Integrated Day Charter School (IDCS), and Hartford Public Schools.
 - Through the PowerSchool Consortium, LEARN will be able to provide a cost-effective solution for PowerSchool support. We currently have contracts with Old Saybrook, Preston, Salem, and Groton.
- All expenses related to Organizational Support are charged back to schools, programs, and grants, in the form of administrative or management fees/costs.

**LEARN 2022-2023 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

	Communications/ Marketing and Special Projects	Information Technology	Executive Services	ORGANIZATIONAL SUPPORT 2022-2023 PROPOSED
REVENUES:				
Tuition & Program	\$ -	\$ 129,855	\$ 327,153	\$ 457,008
State Funds	\$ -	\$ -	\$ -	\$ -
Grants, Fees and Contributions	\$ 7,114	\$ 178,300	\$ 463,050	\$ 648,464
Interest Income	\$ -	\$ -	\$ 50,000	\$ 50,000
Use of Fund Balance	\$ -	\$ -	\$ 600,519	\$ 600,519
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 7,114	\$ 308,155	\$ 1,440,722	\$ 1,755,991
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -	\$ -	\$ 394,084	\$ 394,084
Salaries, Non Certified	\$ 306,501	\$ 634,997	\$ 1,399,303	\$ 2,340,801
Employee Benefits	\$ 66,689	\$ 162,372	\$ 394,453	\$ 623,514
Professional Services	\$ 40,953	\$ 4,000	\$ 219,855	\$ 264,808
Administration/Management	\$ -	\$ -	\$ -	\$ -
Property Services/Utilities	\$ -	\$ -	\$ 377,000	\$ 377,000
Maintenance/Rental Equip	\$ -	\$ -	\$ 334,267	\$ 334,267
Rent/Internal Rent	\$ 25,240	\$ 47,000	\$ 179,035	\$ 251,275
Transportation/Travel	\$ 1,000	\$ 4,000	\$ 24,990	\$ 29,990
Advertising	\$ 1,375	\$ -	\$ 5,000	\$ 6,375
Other Purchased Services	\$ 66,600	\$ 500	\$ 69,437	\$ 136,537
Insurance	\$ -	\$ -	\$ 155,795	\$ 155,795
Phone, Postage & Printing	\$ 23,712	\$ 14,750	\$ 132,932	\$ 171,394
Books & Supplies	\$ 4,864	\$ 1,100	\$ 21,969	\$ 27,933
Software & Small Equipment	\$ 3,900	\$ 105,208	\$ 78,703	\$ 187,811
Food For Programs	\$ 5,500	\$ 500	\$ 12,757	\$ 18,757
Organizational Dues	\$ 1,000	\$ -	\$ 36,540	\$ 37,540
DEBT SERVICE:				
Principal Retirement	\$ -	\$ -	\$ -	\$ -
Interest Paid	\$ -	\$ -	\$ 379,534	\$ 379,534
CAPITAL OUTLAY:				
Technology & Equipment	\$ 2,000	\$ 15,000	\$ -	\$ 17,000
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
Use of 12% Admin Fee	\$ (542,220)	\$ (681,272)	\$ (2,774,932)	\$ (3,998,424)
Potential Surplus	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 7,114	\$ 308,155	\$ 1,440,722	\$ 1,755,991
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -

**LEARN 2022-2023 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

COMMUNICATIONS/MARKETING AND SPECIAL PROJECTS

- **In 2022-2023 Communications/Marketing and Special Projects** is made up of: the Communications and Special Projects Departments, ParaPro Testing, and Internal Food Service.
- **2022-2023 Revenue Sources:**
 - **Grants, Fees and Other Contributions: \$7,114**
 - \$7,114 Internal food service
- **Supports** provided by Communications and Special Projects include:
 - Strategic planning and exploration of new avenues of service to districts and other partners;
 - Varied work with LEARN's departments and schools to enhance operations;
 - Oversight of LEARN's social media efforts; and
 - Spearheading regular business manager and other roundtables as districts work to find areas of overlap which might benefit from regional solutions.
- **Communications:** In July 2019, we expanded our existing marketing effort into a more broadly-based Communications Team. This shift is intended to better address marketing, advertising, and outreach across all stakeholders. In 2022-2023, expenses related to communications include event organization, printing of agency wide materials, and purchased services related to communications and marketing.
- **Special Projects:** The department of Special Projects oversees the implementation of unique projects at the LEARN agency and across the Southeastern Region. Current projects include Ocean Avenue LEARNing Academy's second phase of renovation (Project #2) and newly established Technology Consortium.

LEARN 2022-2023 BUDGET PROPOSAL
COMMUNICATIONS/ MARKETING AND SPECIAL PROJECTS

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ -	\$ -	\$ -	\$ -	\$ 7,114	\$ 7,114	-
Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ 7,114	\$ 7,114	-
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 275,932	\$ 227,391	\$ 186,499	\$ 216,006	\$ 306,501	\$ 120,002	64.3%
Employee Benefits	\$ 74,342	\$ 66,122	\$ 53,949	\$ 56,798	\$ 66,689	\$ 12,740	23.6%
Professional Services	\$ 29,938	\$ 43,004	\$ 77,000	\$ 26,500	\$ 40,953	\$ (36,047)	(46.8%)
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 12,261	\$ 25,240	\$ 12,750	\$ 25,240	\$ 25,240	\$ 12,490	98.%
Transportation/Travel	\$ 2,026	\$ 44	\$ 1,600	\$ 1,000	\$ 1,000	\$ (600)	(37.5%)
Advertising	\$ 9,787	\$ 3,140	\$ 16,135	\$ 1,375	\$ 1,375	\$ (14,760)	(91.5%)
Other Purchased Services	\$ 5,575	\$ 2,225	\$ 600	\$ 60,647	\$ 66,600	\$ 66,000	11000.%
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 21,613	\$ 10,792	\$ 20,910	\$ 20,712	\$ 23,712	\$ 2,802	13.4%
Books & Supplies	\$ 1,894	\$ 1,146	\$ 3,750	\$ 6,464	\$ 4,864	\$ 1,114	29.7%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 3,900	\$ 3,900	-
Food For Programs	\$ 98	\$ 524	\$ 1,000	\$ 7,500	\$ 5,500	\$ 4,500	450.%
Organizational Dues	\$ 1,000	\$ 285	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 6,685	\$ 1,959	\$ 6,000	\$ 8,750	\$ 2,000	\$ (4,000)	(66.7%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (441,151)	\$ (381,872)	\$ (381,193)	\$ (431,992)	\$ (542,220)	\$ (90,818)	23.8%
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 7,114	\$ 7,114	-
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

INFORMATION TECHNOLOGY

- **2022-2023 Revenue Sources:**
 - **State Funds: \$129,855**
 - \$129,855 Technology Consortium
 - **Grants, Fees, and Other Contributions: \$178,300**
 - \$143,300 per student fee paid by schools
 - \$35,000 E-Rate Grant

- **Support:** Information technology provides support to LEARN magnet schools, expanded needs at SSS, and all departments at 44 Hatchetts Hill Rd, in addition to over-arching infrastructure and procedures.

- **Per student fee:** Information Technology receives internal funding from LEARN magnet schools and Student Support Services for dedicated on-site tech support. Magnet schools pay \$100 per student based on October 1 enrollment and Student Support Services pays \$9,000 annually. This internal funding is included in Grants, Fees, and Other Contributions for FY 2022-2023. It was previously included as part of Administration/Management.

- **E-rate:** Eligible schools and libraries may receive discounts on telecommunications, telecommunications services, and Internet access, as well as internal connections, managed internal broadband services and basic maintenance of internal connections. Discounts range from 20 to 90 percent and are based on the poverty level of the schools.

- **Technology Consortium:** For FY 2022-2023, the revenues and expenses for the Technology Consortium are presented in this budget. The Technology Consortium provides IT support to the RESC region. We currently have contracts with Salem, Preston, North Stonington, and Integrated Day Charter School (IDCS).

- **Capital Plan:** As of June 2021, IT's (which includes Hatchetts Hills) capital fund balance was \$984,684. On February 10, 2022, the Board of Directors approved a contribution of \$600,000. The current capital fund balance after this appropriation is \$1,506,684. IT capital expenditures planned for FY 2023 include Hatchetts Hill desktop replacement program, server, and CISCO switch stack replacements (see Appendix B).

**LEARN 2022-2023 BUDGET PROPOSAL
INFORMATION TECHNOLOGY**

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ -	\$ -	\$ -	\$ -	\$ 129,855	\$ 129,855	-
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ -	\$ -	\$ -	\$ -	\$ 178,300	\$ 178,300	-
Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of Capital Set-Aside	\$ -	\$ -	\$ 134,271	\$ 100,924	\$ -	\$ (134,271)	(100.%)
TOTAL REVENUES	\$ -	\$ -	\$ 134,271	\$ 100,924	\$ 308,155	\$ 173,884	129.5%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries, Non Certified	\$ 450,734	\$ 423,401	\$ 481,962	\$ 523,406	\$ 634,997	\$ 153,035	31.8%
Employee Benefits	\$ 112,699	\$ 117,173	\$ 130,609	\$ 137,820	\$ 162,372	\$ 31,763	24.3%
Professional Services	\$ 2,724	\$ 64	\$ 5,000	\$ 4,000	\$ 4,000	\$ (1,000)	(20.%)
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Maintenance/Rental Equip	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Rent/Internal Rent	\$ 50,271	\$ 46,327	\$ 52,000	\$ 47,000	\$ 47,000	\$ (5,000)	(9.6%)
Transportation/Travel	\$ 803	\$ 225	\$ 5,000	\$ 4,000	\$ 4,000	\$ (1,000)	(20.%)
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 2,772	\$ -	\$ 500	\$ 500	\$ 500	\$ -	-
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 13,417	\$ 10,376	\$ 13,800	\$ 14,750	\$ 14,750	\$ 950	6.9%
Books & Supplies	\$ 692	\$ 227	\$ 1,200	\$ 1,100	\$ 1,100	\$ (100)	(8.3%)
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 105,208	\$ 105,208	-
Food For Programs	\$ 256	\$ -	\$ 500	\$ 500	\$ 500	\$ -	-
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
DEBT SERVICE:							
Principal Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Paid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:							
Technology & Equipment	\$ 77,573	\$ 65,247	\$ 230,594	\$ 179,118	\$ 15,000	\$ (215,594)	(93.5%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (711,941)	\$ (663,040)	\$ (786,894)	\$ (811,270)	\$ (681,272)	\$ 120,492	(15.3%)
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ 134,271	\$ 100,924	\$ 308,155	\$ 173,884	129.5%
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -		

**LEARN 2022-2023 BUDGET PROPOSAL
ORGANIZATIONAL SUPPORT**

EXECUTIVE SERVICES

- **In 2022-2023 Executive Services** is made up of: the Office of the Executive Director, Offices of the Deputy Director and the Associate Executive Director, a portion of the Magnet Office, Business Office; Human Resources, Investments, Fingerprinting and Facility copy/postage costs related to 44 Hatchetts Hill Road.
- **2022-2023 Revenue Sources:**
 - **State Funds: \$327,153**
 - \$138,320 12% of Goodwin University per student fee
 - \$75,395 PowerSchool Consortium
 - \$93,688 Business Office/HR RESC work
 - \$19,750 ParaPro & Fingerprinting fees
 - **Grants, Fees and Other Contributions: \$463,050**
 - \$13,300 Membership fees & dues
 - \$339.750 Internal rent revenue
 - \$110,000 Internal copy/postage revenue
 - **Interest Income: \$50,000**
 - \$50,000 Interest income
 - **Use of Fund Balance: \$600,519**
 - **\$600,519** Use of Fund Balance
- **Admin Fee:** Each magnet school and department is charged an Administrative Fee to cover the costs of Organizational Support. The Admin Fee is shown as an expense in the respective school and departmental budgets, and as a credit to the same line in Executive Services. In FY 2022-2023 a significant reduction to the Admin fee is due to the MSAP grant ending in September 2022.
- **Goodwin University Fee:** Goodwin University pays a per pupil fee to LEARN. 12% of this fee is shown as revenue in this budget under Participation and Program Fees. The remaining portion (88%) is shown in the Teaching and Learning budget.
- **PowerSchool Consortium:** The PowerSchool Consortium provides PowerSchool support to the RESC region. In 2022-2023 the revenues and expenses for this Consortium are presented in this budget. We currently have contracts with Old Saybrook, Preston, Salem, and Groton.
- **Business Office:** In 2020 – 2021, LEARN’s Business Office began providing back-office support to districts and other school partners. This work is expected to continue and grow in 2022-2023. The Business Office is currently supporting Region 17, Integrated Day Charter School (IDCS), and Hartford Public Schools.
- **Internal Rent & Copy/Postage:** Departments housed at 44 Hatchetts Hill Road are charged an internal rent amount to offset costs related to the office building, which is credited to Executive Services. Internal copy and postage charges are offset in a similar way and include the magnet schools and programs.
- **Principal Payment:** In FY 2022-2023 the full interest and principal of the Ocean Avenue LEARNing Academy loan will be paid by Organizational Support, and it is presented in this budget. In prior years, Student Support Services has paid 2/3rd and Admin 1/3rd of the total loan payments.

LEARN 2022-2023 BUDGET PROPOSAL
EXECUTIVE SERVICES (incl Business Office, HR, and portion of Magnet Office)

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
REVENUES:							
Tuition & Program Fees	\$ 192,061	\$ 198,634	\$ 227,148	\$ 253,734	\$ 327,153	\$ 100,005	44.4%
State Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants, Fees and Contributions	\$ 357,279	\$ 500,020	\$ 379,901	\$ 454,050	\$ 463,050	\$ 83,149	21.9%
Interest Income	\$ 186,974	\$ 35,633	\$ 45,000	\$ 45,000	\$ 50,000	\$ 5,000	11.1%
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 180,709	\$ 600,519	\$ 600,519	-
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ 736,314	\$ 734,287	\$ 652,049	\$ 933,493	\$ 1,440,722	\$ 788,673	121.1%
EXPENDITURES:							
CURRENT:							
Salaries, Certified	\$ 310,637	\$ 542,008	\$ 385,772	\$ 387,273	\$ 394,084	\$ 8,312	2.2%
Salaries, Non Certified	\$ 1,106,281	\$ 999,702	\$ 1,065,160	\$ 1,238,812	\$ 1,399,303	\$ 334,143	31.4%
Employee Benefits	\$ 1,445,972	\$ 1,407,774	\$ 654,070	\$ 385,260	\$ 394,453	\$ (259,617)	(39.7%)
Professional Services	\$ 242,278	\$ 264,272	\$ 273,205	\$ 271,855	\$ 219,855	\$ (53,350)	(19.5%)
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Property Services/Utilities	\$ 162,613	\$ 384,147	\$ 187,125	\$ 383,000	\$ 377,000	\$ 189,875	101.5%
Maintenance/Rental Equip	\$ 146,772	\$ 324,291	\$ 176,278	\$ 352,267	\$ 334,267	\$ 157,989	89.6%
Rent/Internal Rent	\$ 174,353	\$ 195,395	\$ 179,035	\$ 179,035	\$ 179,035	\$ -	-
Transportation/Travel	\$ 13,825	\$ 4,607	\$ 27,990	\$ 23,190	\$ 24,990	\$ (3,000)	(10.7%)
Advertising	\$ 480	\$ 1,051	\$ 780	\$ 6,500	\$ 5,000	\$ 4,220	541.0%
Other Purchased Services	\$ 12,360	\$ 79,961	\$ 66,107	\$ 71,137	\$ 69,437	\$ 3,330	5.0%
Insurance	\$ 126,101	\$ 136,229	\$ 142,533	\$ 156,795	\$ 155,795	\$ 13,262	9.3%
Phone, Postage & Printing	\$ 50,839	\$ 114,954	\$ 56,934	\$ 145,734	\$ 132,932	\$ 75,998	133.5%
Books & Supplies	\$ 5,616	\$ 12,183	\$ 7,685	\$ 26,935	\$ 21,969	\$ 14,284	185.9%
Software & Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ 78,703	\$ 78,703	-
Food For Programs	\$ 7,048	\$ 5,333	\$ 5,257	\$ 12,557	\$ 12,757	\$ 7,500	142.7%
Organizational Dues	\$ 36,599	\$ 34,421	\$ 36,932	\$ 36,933	\$ 36,540	\$ (392)	(1.1%)
DEBT SERVICE:							
Principal Retirement	\$ 124,566	\$ 125,247	\$ 128,999	\$ -	\$ -	\$ (128,999)	(100.0%)
Interest Paid	\$ 44,735	\$ -	\$ 48,115	\$ 177,114	\$ 379,534	\$ 331,419	688.8%
CAPITAL OUTLAY:							
Technology & Equipment	\$ 94,159	\$ 97,793	\$ 65,701	\$ 88,823	\$ -	\$ (65,701)	(100.0%)
Capital Set-Aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Use of 12% Admin Fee	\$ (2,827,398)	\$ (3,391,936)	\$ (2,855,629)	\$ (3,009,727)	\$ (2,774,932)	\$ 80,697	(2.8%)
Potential Surplus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,277,836	\$ 1,337,432	\$ 652,049	\$ 933,493	\$ 1,440,722	\$ 507,229	54.3%
EXCESS OF REVENUE OVER EXPENDITURES							
	\$ (541,522)	\$ (603,145)	\$ -	\$ -	\$ -		



LEARN

FISCAL YEAR 2022-2023

APPROVED BUDGET

—

NON-OPERATING ITEMS

Total Budget: \$18,983,810

LEARN 2022-2023 BUDGET PROPOSAL
NON-OPERATING ITEMS

Non-operating items include monies that are not considered to be part of LEARN's operating expenses. These funds must be reported separately for auditing purposes. LEARN staff manage these monies. Additional information on each is included in the following pages.

Non-Operating Items include:

- Eastern CT Health and Medical Cooperative (ECHMC)
- Capital Projects
- Food Service

LEARN 2022-2023 BUDGET PROPOSAL
NON-OPERATING ITEMS: SUMMARY BY PROGRAM

	ECHMC	Capital Projects	Food Service	TOTAL 2022-2023 PROPOSED
REVENUES:				
Tuition & Program Fees	\$ 16,584,219	\$ -	\$ 290,843	\$ 16,875,062
Transfers In	\$ -	\$ 432,850	\$ -	\$ 432,850
Intergovernmental Revenues	\$ -	\$ -	\$ 835,847	\$ 835,847
Use of Fund Balance	\$ -	\$ 840,051	\$ -	\$ 840,051
Use of Capital Set-Aside	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 16,584,219	\$ 1,272,901	\$ 1,126,690	\$ 18,983,810
EXPENDITURES:				
CURRENT:				
Salaries, Certified	\$ -		\$ -	\$ -
Salaries, Non Certified	\$ -		\$ -	\$ -
Employee Benefits	\$ -		\$ -	\$ -
Professional Services	\$ 16,063,919		\$ 99,372	\$ 16,163,291
Administration/Management	\$ -		\$ -	\$ -
Property Services/Utilities	\$ -	\$ 432,850	\$ -	\$ 432,850
Maintenance	\$ -		\$ -	\$ -
Other Purchased Services	\$ -		\$ 498,304	\$ 498,304
Insurance	\$ -		\$ -	\$ -
Phone, Postage & Printing	\$ -		\$ 5,211	\$ 5,211
Books & Supplies	\$ -		\$ 7,000	\$ 7,000
Food For Programs	\$ -		\$ 511,803	\$ 511,803
Organizational Dues	\$ -		\$ -	\$ -
CAPITAL OUTLAY:			\$ 5,000	\$ 5,000
Capital set aside for Project 2	\$ -	\$ 840,051	\$ -	\$ 840,051
Potential Surplus	\$ 520,300	\$ -	\$ -	\$ 520,300
	\$ 16,584,219	\$ 1,272,901	\$ 1,126,690	\$ 18,983,810
EXCESS OF REVENUE OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -

LEARN 2022-2023 BUDGET PROPOSAL

NON-OPERATING ITEMS

The non-operating budget includes three primary sources:

- **Eastern CT Health and Medical Cooperative (ECHMC):** a health and medical consortium designed to mitigate health care costs. LEARN is the fiscal agent. For 2022-2023, the consortium includes Old Saybrook, North Stonington, Region 18 (Lyme/Old Lyme), and LEARN. The Town of Clinton exited ECHMC July 1, 2020, following Clinton BOE, which left the consortium on July 1, 2019.
- As of June 30, 2021 the consortium fund balance is \$8.9 million. Due to this fund balance, the allocation rate was 15% lower in 2021-2022 and approximately 17.7% lower in 2022-2023.
- **Capital Projects:** As LEARN does not have taxing authority to fund major repairs and upgrades, the agency established a Capital Improvement line in the budget a few years ago. LEARN has established a Capital Improvement Plan as well as an IT Capital Improvement Plan.
 - In 2017-2018 and 2018-2019, we undertook a major project at Ocean Avenue in New London, which allows our Student Support Services department to continue to enhance their service offerings. “Phase Two” of Ocean Avenue will begin in 2021-2022 with an estimated loan of \$2.8 million, with only some preliminary RFQ/RFP work in 2020-2021.
 - For 2021-2022, projects include flooring upgrades (RMMS), conference room renovations (44 Hatchets Hill), playground coverings replacement (TFS), and patching of roof prior to installation of new roof (Ocean Avenue).
 - Planned for 2022-2023 are continued OALA Project #2 work, replacement program for smartboards and computers (RMMS, TFS, MSMHS, TRMC), flooring updates (RMMS), playground upgrades (TFS), phone system replacement (MSMHS), and first floor updates (44 Hatchets Hill).
- **Food Service:** LEARN provides food services for LEARN’s six magnet schools, including Goodwin University. Through careful oversight, LEARN manages this budget to a positive position.
 - The Food Service budget was most affected by Covid-19 beginning in March 2020. Schools were closed from March through June of 2020. In 2020-2021 school year, a hybrid model impacted the number of students receiving breakfast and lunch at school. In 2021-2022, students resumed in-person school.
 - For 2020-2021 and 2021-2022, the Federal Government provided free breakfast and lunch to all students. We expect the Food Service budget to return to pre-Covid 19 levels in 2022-2023.

LEARN 2022-2023 BUDGET PROPOSAL
NON-OPERATING ITEMS: DETAILS

	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 BUDGET	2021-2022 PROJECTED	2022-2023 PROPOSED	DOLLAR VARIANCE	% VARIANCE
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EASTERN CT HEALTH & MEDICAL COOPERATIVE (ECHMC)							
Cash Inflows	\$ 18,939,409	\$ 16,755,064	\$ 13,970,300	\$ 14,421,060	\$ 16,584,219	\$ 2,613,919	18.7%
Cash Outlays	\$ 16,426,560	\$ 13,026,512	\$ 13,970,300	\$ 13,968,626	\$ 16,063,919	\$ 2,093,619	15.%
Potential Surplus	\$ -	\$ -	\$ -	\$ 452,434	\$ 520,300		
Net Addition/(Deduction)	\$ 2,512,849	\$ 3,728,552	\$ -	\$ -	\$ -		

* ECHMC Reserve Fund Balance as of 6/30/22 is \$8,002,965

* Town of Clinton exited ECHMC effective 6/30/20

CAPITAL PROJECTS							
Cash Inflows (Loans/Grants)	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ (2,800,000)	(100.%)
Transfers In - Programs	\$ 417,000	\$ 150,000	\$ 155,908	\$ 155,988	\$ 150,258	\$ (5,650)	(3.6%)
Transfers In - Agency	\$ 678,805	\$ 20,974	\$ -	\$ 600,000	\$ 282,592	\$ 282,592	-
Cash Outlays	\$ (541,718)	\$ (170,974)	\$ (1,600,000)	\$ (940,000)	\$ (432,850)	\$ 1,167,150	(72.9%)
Use of Capital Set-Aside	\$ -	\$ -	\$ 350,000	\$ 100,924	\$ -	\$ (350,000)	(100.%)
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 948,945	\$ 840,051	\$ 840,051	-
Capital set aside for Project 2	\$ -	\$ -	\$ (1,705,908)	\$ (865,857)	\$ (840,051)	\$ 865,857	(50.8%)
Net Addition/(Deduction)	\$ 554,086	\$ -	\$ -	\$ -	\$ -		

SCHOOL LUNCH PROGRAM							
REVENUES:							
Tuition & Program Fees	\$ 199,188	\$ 5,287	\$ 281,325	\$ 3,577	\$ 290,843	\$ 9,518	3.4%
Intergovernmental Revenues	\$ 710,623	\$ 819,653	\$ 760,730	\$ 1,742,416	\$ 835,847	\$ 75,117	9.9%
TOTAL REVENUES	\$ 909,811	\$ 824,940	\$ 1,042,055	\$ 1,745,993	\$ 1,126,690	\$ 84,635	8.1%
EXPENDITURES:							
Salaries, Non Certified	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Employee Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Professional Services	\$ 33,329	\$ 34,297	\$ 54,600	\$ 63,360	\$ 99,372	\$ 44,772	82.%
Administration/Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transportation/Travel	\$ 128	\$ 100	\$ -	\$ -	\$ -	\$ -	-
Other Purchased Services	\$ 372,014	\$ 358,357	\$ 574,882	\$ 574,898	\$ 498,304	\$ (76,578)	(13.3%)
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Phone, Postage & Printing	\$ 4,967	\$ 5,716	\$ 5,211	\$ 5,211	\$ 5,211	\$ -	-
Books & Supplies	\$ 210	\$ 6,066	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	-
Food For Programs	\$ 334,369	\$ 229,943	\$ 399,000	\$ 528,705	\$ 511,803	\$ 112,803	28.3%
Organizational Dues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
CAPITAL OUTLAY:	\$ 28,649	\$ 665	\$ 1,362	\$ 1,362	\$ 5,000	\$ 3,638	267.1%
Potential Surplus	\$ -	\$ -	\$ -	\$ 565,458	\$ -	\$ (565,458)	(100.%)
TOTAL EXPENDITURES	\$ 773,666	\$ 635,144	\$ 1,042,055	\$ 1,745,993	\$ 1,126,690	\$ 84,635	8.1%
EXCESS OF REVENUE OVER EXPENDITURES	\$ 136,145	\$ 189,796	\$ -	\$ -	\$ -	\$ -	



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FISCAL YEAR 2022-2023

APPROVED BUDGET

APPENDICES

A: Fund Balance Information

B: List of Grants

C: Capital Plan

D: Staffing Summaries Proposed 2022-2023

E: Staffing Summaries 2021-2022

F: Tuition Rates: Schools

G: Tuition Rates: Student Support Services

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX A: GOVERNMENTAL FUND BALANCES

	Fiscal Year Ending June 30,			Increase
	2019	2020	2021	(Decrease)
General Fund	\$ 18,271,582	\$ 18,480,955	\$ 20,305,951	\$ 1,824,996
Special Revenue Fund	213,345	88,487	143,418	54,931
Capital Projects Fund	(316,761)	1,786,025	1,649,162	(136,863)
Nonmajor Governmental Funds:				
Special Revenue Funds	24,764	24,764	24,764	0
Student Activities		120,312	126,449	6,137
School Lunch Fund	566,060	681,692	869,432	187,740
Total	<u>\$ 18,758,990</u>	<u>\$ 21,182,235</u>	<u>\$ 23,119,176</u>	<u>\$ 1,936,941</u>

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX A: GOVERNMENTAL FUND BALANCES

Governmental Fund Balances as of June 30, 2021

	General Fund	Special Revenue Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Government Funds
Nonspendable	\$ 6,350	3221			\$ 9,571
Restricted				\$ 151,213	\$ 151,213
Committed		\$ 140,197	\$ 1,649,162	\$ 869,432	\$ 2,658,791
Assigned	\$ 682,422				\$ 682,422
Unassigned	\$ 19,617,179				\$ 19,617,179
Total Fund Balances	\$ 20,305,951	\$ 140,197	\$ 1,649,162	\$ 1,020,645	\$ 23,119,176

Nonspendable

This category presents amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted

This category presents amounts that can be spent only for specific purposes because of enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed

This category presents amounts that can be used only for specific purposes determined by a formal action of the highest level of decision-making authority for LEARN. Commitments may be established, modified or rescinded only through resolutions approved by the Board of Directors.

Assigned

This category presents amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. Intent can be expressed by the Board of Directors.

Unassigned

This category presents amounts that do not meet the criteria above and are available for any purpose. This category is only reported in the general fund for positive amounts and in any other fund that has a fund balance deficit.

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX B: LIST OF GRANTS

		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2022-2023
		ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	PROPOSED
RMMS	Interdistrict Magnet Grants	\$ 4,108,000	\$ 4,069,290	\$ 3,932,304	\$ 3,988,710	\$ 4,045,116	\$ 4,045,116
TFS	Interdistrict Magnet Grants	\$ 3,973,700	\$ 4,053,174	\$ 3,634,158	\$ 4,053,174	\$ 4,053,174	\$ 4,053,174
MSMHS	Interdistrict Magnet Grants	\$ 2,140,900	\$ 2,191,776	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718	\$ 2,183,718
TRMC	Interdistrict Magnet Grants	\$ 529,300	\$ 539,886	\$ 539,886	\$ 539,886	\$ 539,886	\$ 539,886
<u>DLAMMS</u>	<u>Interdistrict Magnet Grants</u>	<u>\$ 1,153,400</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	School Closed 06/30/20	
TOTAL Interdistrict Magnet Grants		\$ 10,751,900	\$ 10,854,126	\$ 10,290,066	\$ 10,765,488	\$ 10,821,894	\$ 10,821,894
RMMS	Magnet Title Grants	\$ 209,901	\$ 170,310	\$ 169,484	\$ 172,527	\$ 153,800	\$ 153,800
TFS	Magnet Title Grants	\$ 168,634	\$ 154,977	\$ 168,728	\$ 153,474	\$ 147,805	\$ 147,805
MSMHS	Magnet Title Grants	\$ 9,843	\$ -	\$ -	\$ -	\$ -	\$ -
TRMC	Magnet Title Grants	\$ 20,417	\$ 14,288	\$ 13,306	\$ 14,288	\$ 11,891	\$ 11,891
<u>DLAMMS</u>	<u>Magnet Title Grants</u>	<u>\$ 67,418</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	School Closed 06/30/20	
TOTAL Magnet Title Grants		\$ 408,795	\$ 339,575		\$ 340,289	\$ 313,496	\$ 313,496
RMMS	Bilingual Grant	\$ 7,896	\$ 5,191	\$ 6,556	\$ 4,340	\$ 4,340	\$ 4,340
RMMS	OEC Child Care Stabilization	\$ -	\$ -	\$ -	\$ -	\$ 22,934	\$ 20,626
DLAMMS	Teen Outreach Program	\$ 64,600	\$ -	\$ -	\$ -	\$ -	\$ -
MSAP	MSAP -EXPECT	\$ 4,109,647	\$ 2,774,177	\$ 2,694,398	\$ 2,793,599	\$ 4,088,617	\$ 721,521
OTL	Title Grants	\$ 121,187	\$ 112,530	\$ 97,796	\$ 121,651	\$ 129,447	\$ 129,447
OTL	Perkins	\$ 101,430	\$ 65,553	\$ 98,439	\$ 95,000	\$ 85,397	\$ 85,397
OTL	SEED/MTR/SPDG (with other RESC's)	\$ 39,816	\$ 31,715	\$ -	\$ -	\$ -	\$ -
OTL	Minority Teacher Recruitment	\$ -	\$ -	\$ 27,001	\$ -	\$ 20,000	\$ 20,000
OTL	Mckinney-Vento	\$ 10,000	\$ 10,000	\$ 2,263	\$ -	\$ 2,500	\$ 2,500
SSS	Title Grants	\$ 11,666	\$ -	\$ -	\$ -	\$ -	\$ -
SSS	School Climate Transformation	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
YCF	School Readiness	\$ 1,543,678	\$ 1,705,502	\$ 1,540,695	\$ 1,595,904	\$ 1,683,229	\$ 1,683,229
YCF	Birth To Three	\$ 763,718	\$ 619,370	\$ 9,516	\$ -	\$ -	\$ -
YCF	OEC RESC Alliance (AQUIS)	\$ 101,525	\$ 49,925	\$ 227,324	\$ 187,420	\$ 197,003	\$ 197,003
YCF	GEER	\$ -	\$ -		\$ -	\$ 90,251	\$ 107,588
ADMIN	E-Rate	\$ 31,454	\$ 31,815	\$ 36,544	\$ 45,000	\$ 35,000	\$ 35,000
VARIOUS	Covid Relief: CRF	\$ -	\$ -	\$ 1,151,329	\$ 1,151,329	\$ -	\$ -
VARIOUS	Covid Relief: ESSER I	\$ -	\$ -	\$ 317,365	\$ 317,365	\$ -	\$ -
VARIOUS	Covid Relief: ESSER II	\$ -	\$ -	\$ 57,775	\$ 1,407,056	\$ 885,597	\$ 463,684
VARIOUS	<u>Covid Relief: ARP</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,112,451</u>	<u>\$ 1,456,383</u>
TOTAL Covid Relief Funds		\$ -	\$ -	\$ 1,526,469	\$ 2,875,750	\$ 1,998,048	\$ 1,920,067
Summary Total of Listed Grants:		\$ 18,210,812	\$ 16,599,480	\$ 16,557,067	\$ 18,824,441	\$ 19,492,156	\$ 16,062,108

LEARN 2022-2023 BUDGET PROPOSAL

APPENDIX C: CAPITAL PROJECTS

		Regional Multicultural Magnet School (RMMS)	The Friendship School (TFS)	Marine Science Magnet High School (MSMHS)
	June 30, 2021 Capital Balance	\$ 255,339	\$ 190,000	\$ 594,156
	2021-2022 Budgeted contribution to Capital Fund	\$ 85,402	\$ 5,000	\$ 65,586
	Feb. 10, 2022 Board of Directors Approved Capital Fund Contribution	\$ 43,000	\$ 15,000	\$ 20,000
	Total Capital Fund Balance	\$ 383,741	\$ 210,000	\$ 679,742
2022-01-20	Planned expenditures for 2021-2022	\$32,000 Classroom Smartboards \$6,000 iPad replacements \$5,000 Desk replacements	\$15,000 Playground shade panels	\$20,000 Student Laptops
	2021-2022 Capital Expenditures	\$ 43,000	\$ 15,000	\$ 20,000
	2021-2022 Estimated ending balance	\$ 340,741	\$ 195,000	\$ 659,742

	Estimated ending balance June 30, 2021	\$ 340,741	\$ 195,000	\$ 659,742
	2022-2023 Budgeted contribution to Capital Fund	\$ 80,258	\$ 5,000	\$ 65,000
	Total Capital Fund Balance	\$ 420,999	\$ 200,000	\$ 724,742
2022-02-23	Planned expenditures for 2022-2023	\$32,000 Classroom Smartboards \$6,000 Desk replacements \$35,400 Floor replacement (1st fl)	\$5,000 iPad replacements \$18,600 Recarpeting A-wing \$7,400 Playground roll coat	\$20,675 Asphalt sealcoat \$20,000 Student laptops \$35,000 Phone system replacement \$75,000 CISCO - switch stack \$10,050 HVAC heat pump (2)
	2022-2023 Capital Expenditures	\$ 73,400	\$ 31,000	\$ 160,725
	2022-2023 Estimated ending balance	\$ 347,599	\$ 169,000	\$ 564,017

LEARN 2022-2023 BUDGET PROP
APPENDIX C: CAPITAL PROJECTS

		Three Rivers Middle College (TRMC)	Hatchets Hill & Information Technology	OALA/ Boston Post Road	Total
	June 30, 2021 Capital Balance	\$ 349	\$ 984,684		\$ 2,024,528
	2021-2022 Budgeted contribution to Capital Fund	\$ -	\$ -		\$ 155,988
	Feb. 10, 2022 Board of Directors Approved Capital Fund Contribution	\$ -	\$ 522,000		\$ 600,000
	Total Capital Fund Balance	\$ 349	\$ 1,506,684	\$ -	\$ 2,780,516
2022-11-22	Planned expenditures for 2021-2022		\$25,000 Floor (Garden Level) \$15,000 Outside & Inside camera system \$22,500 Furniture (Garden Level) \$40,000 Shed \$125,000 Roof \$515,000 HVAC \$28,000 HH computers \$20,000 Phone system \$58,000 IT furniture \$13,500 LENOVA storage		
	2021-2022 Capital Expenditures	\$ -	\$ 862,000	\$ -	\$ 940,000
	2021-2022 Estimated ending balance	\$ 349	\$ 644,684	\$ -	\$ 1,840,516

	Estimated ending balance June 30, 2021	\$ 349	\$ 644,684	\$ -	\$ 1,840,516
	2022-2023 Budgeted contribution to Capital Fund	\$ -	\$ -	\$ -	\$ 150,258
	Total Capital Fund Balance	\$ 349	\$ 644,684	\$ -	\$ 1,990,774
2022-11-23	Planned expenditures for 2022-2023	\$5,000 Student Laptops	\$10,000 Executive Dir furniture \$12,725 Asphalt sealcoat \$25,000 Main Level updates \$40,000 Floor replacement (1st Fl) \$15,000 HH computer replacement \$25,000 Server \$30,000 CISCO switch stack	\$5,000 Camera Sys	
	2022-2023 Capital Expenditures	\$ 5,000	\$ 157,725	\$ 5,000	\$ 432,850
	2022-2023 Estimated ending balance	\$ (4,651)	\$ 486,959	\$ (5,000)	\$ 1,557,924

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - PROPOSED FOR 2022-2023

LEARN MAGNET SCHOOLS

	RMMS	TFS	MSMHS	TRMC	TOTAL
Principal	Mariana Reyes	Tricia Lee	Tara Amatrudo	Brad Columbus	4
Assistant Principal	1	1	1		3.00
Certified Teachers	34	34.6	21.6	3.75	93.95
Magnet Theme Coach			0.45		0.45
Instructional Staff	13	32	3	1	49.00
Nurse & Health Aide	2	1.8	0.85		4.65
School Counselor			2	1	3.00
School Psychologist/Social Worker	0.5	0.8	0.6	0.2	2.10
SRBI/Special Education Coordinator					0.00
Speech & Language Pathologists/Occup Therapist		1.2			1.20
Secretary/Receptionist	1	1			2.00
Managers (includes Office, Budget and Enrichment Managers)	3.5	2.5	2	1	9.00
Before/After School Program Staff	2				2.00
Playground/Cafeteria Assistants		7.2			7.20
	58	83.1	32.5	7.95	181.55

PROGRAMS & SERVICES

Goodwin Schools: CT River Academy (52)

- 1 Principal: JT Foster
- 1 Assistant Principal
- 0.4 Superintendent of Magnet Schools
- 1 Assistant Superintendent of Pathways and Partnerships (MSAP)
- 34 Certified Teachers
- 2 Academic Support Coordinators
- 3 Instructional Staff/Intervention
- 3 School Counselor
- 1 Library/Media Specialist
- 0.6 Bilingual/ELL Coordinator
- 1 Community Outreach & Engagement Coordinator
- 3 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)
- 1 Grant Manager (MSAP)

Goodwin Schools: CT River Middle Grades (20.1)

- 1 Director: Sheri Tanner
- 0.1 Superintendent of Magnet Schools
- 15 Certified Teachers
- 1 School Counselor
- 1 Instructional Staff/Intervention
- 2 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)

MSAP-EXPECT Grant

The EXPECT grant includes several positions for each participating school. For RMMS, CTRA, and Organizational Support, the positions are listed with those respective areas. For Groton and Norwich schools, the positions are hired by the districts and reimbursed from MSAP funds. Positions generally include Magnet Theme Coaches/Coordinators; specialized Teacher positions; and some support roles.

Teaching & Learning: Program & Services (7.5)

- 1 Curriculum Director: Linda Darcy
- 4 Educational Consultants
- 0.2 Digital Resource Coordinator (Online Learning)
- 0.5 Office/Budget Manager
- 0.45 Associate Director: Ryan Donlon
- 1.35 Magnet Office Coordinators

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX D: STAFFING SUMMARY - PROPOSED FOR 2022-2023

Student Support Services (220.2)

- 0.6 Deputy Director: Bridgette Gordon-Hickey
- 1.9 Directors
- 5.8 Assistant Directors/Supervisors
- 5.3 SSS Coordinators
- 38.55 Teachers
- 3.6 Psychologist/Social Worker
- 7.25 Social Workers
- 10.2 Speech Language Pathologists
- 10 Occupational Therapists
- 0.7 Physical Therapists
- 8.8 Board Certified Behavioral Analysts
- 4.0 Nurses
- 109.0 Intervention Specialists
- 3.0 Medical Assistant Specialist
- 4.0 Job Coach
- 3.0 Registered Behavior Technician
- 0.5 Transition Specialist
- 4.0 Office Staff

Transportation (1)

- 1 Van Drivers

Young Children & Families (4.7)

- 0.1 Director: Sarah Moon
- 1 Assistant Director
- 3.4 Early Care & Education Coordinators
- 0.2 Office/Budget Manager

ORGANIZATIONAL SUPPORT

Communications/Marketing and Special Projects (4.4)

- 0.6 Director: Jack Cross
- 1 Secretary (supports all of Executive Services)
- 1 Program Development Coordinator
- 0.8 Web, Lottery & Magnet Support
- 1 EXPECT Grant Project Lead (MSAP)

Information Technology (11)

- 1 Director: Lance Hagen
- 1 Informing Technology Thought Partner
- 4 IT Coordinators
- 5 IT Technicians

Executive Services (20.9)

- 1 Executive Director: Kate Ericson
- 0.4 Deputy Director: Bridgette Gordon-Hickey
- 0.55 Associate Director: Ryan Donlon
- 1 Director of Human Resources: Christine Pemberton
- 1 Chief Financial Officer: Michael Belden
- 1 Assistant Director of Accounting and Projects
- 1.65 Magnet Office Coordinators
- 4 Business Office Accounting/Budgeting
- 5 Human Resources/Personnel/Payroll Staff/Payroll
- 0.3 Human Resources Office Manager
- 1 Executive Office Coordinator
- 3 Business Office Clerical Staff (A/P, A/R, Office Support)
- 1 Part-time Fingerprinting Specialists

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX E: 2021-2022 STAFFING SUMMARY - AS OF MARCH 25, 2022

LEARN MAGNET SCHOOLS

	RMMS	TFS	MSMHS	TRMC	TOTAL
Principal	Mariana Reyes	Tricia Lee	Tara Amatrudo	Brad Columbus	4
Assistant Principal	1	1	1		3.00
Certified Teachers	34	34.6	20.8	3.75	93.15
Magnet Theme Coach			0.45		0.45
Instructional Staff	11	31	3	1	46.00
Nurse & Health Aide	2	1.8	0.85		4.65
School Counselor			2	1	3.00
School Psychologist/Social Worker	0.5	1.05	0.6	0.2	2.35
SRBI/Special Education Coordinator		0.2			0.20
Speech & Language Pathologists/Occup Therapist		1.7			1.70
Secretary/Receptionist	1	1			2.00
Managers (includes Office, Budget and Enrichment Managers)	3.5	2.5	2	1	9.00
Before/After School Program Staff	2				2.00
Playground/Cafeteria Assistants		4.8			4.80
	56	80.65	31.7	7.95	176.30

PROGRAMS & SERVICES

Goodwin Schools: CT River Academy (49)

- 1 Principal: JT Foster
- 1 Assistant Principal
- 0.4 Superintendent of Magnet Schools
- 1 Assistant Superintendent of Pathways and Partnerships (MSAP)
- 31 Certified Teachers
- 2 Academic Support Coordinators
- 3 Instructional Staff/Intervention
- 3 School Counselor
- 1 Library/Media Specialist
- 0.6 Bilingual/ELL Coordinator
- 1 Community Outreach & Engagement Coordinator
- 3 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)
- 1 Grant Manager (MSAP)

Goodwin Schools: CT River Middle Grades (10)

- 1 Director: Sheri Tanner
- 0.1 Superintendent of Magnet Schools
- 7 Certified Teachers
- 1 Instructional Staff/Intervention
- 1 Office Staff (Receptionist, Office Mgr, Special Ed/Systems Mgr)

MSAP-EXPECT Grant

The EXPECT grant includes several positions for each participating school. For RMMS, CTRA, and Organizational Support, the positions are listed with those respective areas. For Groton and Norwich schools, the positions are hired by the districts and reimbursed from MSAP funds. Positions generally include Magnet Theme Coaches/Coordinators; specialized Teacher positions; and some support roles.

Teaching & Learning: Program & Services (7.5)

- 1 Curriculum Director: Linda Darcy
- 4.4 Educational Consultants
- 0.5 Digital Resource Coordinator (Online Learning)
- 0.5 Office/Budget Manager
- 0.47 Associate Director: Ryan Donlon
- 1.41 Magnet Office Coordinators

LEARN 2022-2023 BUDGET PROPOSAL
APPENDIX E: 2021-2022 STAFFING SUMMARY - AS OF MARCH 25, 2022

Student Support Services (198.05)

- 0.6 Deputy Director: Bridgette Gordon-Hickey
- 2 Directors
- 2.8 Assistant Directors/Supervisors
- 6.4 SSS Coordinators
- 37.55 Teachers
- 8.5 Psychologist/Social Worker
- 8.5 Speech Language Pathologists
- 11 Occupational Therapists
- 0.7 Physical Therapists
- 7 Board Certified Behavioral Analysts
- 4 Nurses
- 105 Intervention Specialists
- 4 Office Staff

Office of Innovation and Development (2)

- 1 Informing Technology Thought Partner
- 2 IT Technicians

Transportation (1)

- 1 Van Drivers

Young Children & Families (5.1)

- 0.2 Director: Sarah Moon
- 1 Assistant Director
- 3.6 Early Care & Education Coordinators
- 0.3 Office/Budget Manager

ORGANIZATIONAL SUPPORT

Communications/Marketing and Special Projects (4.1)

- 0.6 Director: Jack Cross
- 1 Secretary (supports all of Executive Services)
- 1 Program Development Coordinator
- 0.5 Web, Lottery & Magnet Support
- 1 EXPECT Grant Project Lead (MSAP)

Information Technology (7)

- 1 Director: Lance Hagen
- 4 IT Coordinators
- 2 IT Technicians

Executive Services (19.1)

- 1 Executive Director: Kate Ericson
- 0.4 Deputy Director: Bridgette Gordon-Hickey
- 0.6 Associate Director: Ryan Donlon
- 1 Director of Human Resources: Christine Pemberton
- 1 Chief Financial Officer: Michael Belden
- 1 Assistant Director of Accounting and Projects
- 1.59 Magnet Office Coordinators
- 4 Business Office Accounting/Budgeting/Payroll
- 5 Human Resources/Personnel/Payroll Staff
- 0.3 Human Resources Office Manager
- 1 Executive Office Coordinator
- 3 Business Office Clerical Staff (A/P, A/R, Office Support)
- 1 Part-time Fingerprinting Specialists

**LEARN Magnet Schools
Historical Tuition Rates & Student Population**

LEARN Magnet Tuitions	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	\$ 2,926	\$ 2,999	\$ 3,074	\$ 3,074	\$ 3,120	\$ 3,167	\$ 3,230 Additional 1.99%
Marine Science Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070	\$ 6,131	\$ 6,253 Additional 1.99%
Three Rivers Middle College Magnet High School	\$ 5,980	\$ 5,980	\$ 5,980	\$ 5,980	\$ 6,070	\$ 6,131	\$ 6,253 Additional 1.99%
The Friendship School	x	\$ 3,960	\$ 3,960	\$ 3,960	\$ 4,053	\$ 4,053	\$ 4,053
Dual Language and Arts Middle Magnet School	\$ 2,502	\$ 2,652	\$ 2,652	\$ 2,652	School closed June 30, 2020		
State contribution to each school	\$ 7,600 3.8% reduction	\$ 7,489 5.2% reduction	\$ 7,900	\$ 8,058 Additional 2%	\$ 8,058	\$ 8,058	\$ 8,058 Anticipated

Total Per-Pupil Tuitions	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	\$ 10,526	\$ 10,488	\$ 10,974	\$ 11,132	\$ 11,178	\$ 11,225	\$ 11,288
Marine Science Magnet High School	\$ 13,580	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311
Three Rivers Middle College Magnet High School	\$ 13,580	\$ 13,469	\$ 13,880	\$ 14,038	\$ 14,128	\$ 14,189	\$ 14,311
The Friendship School	x	\$ 11,449	\$ 11,860	\$ 12,018	\$ 12,111	\$ 12,111	\$ 12,111
Dual Language and Arts Middle Magnet School	\$ 10,102	\$ 10,141	\$ 10,552	\$ 10,710	School closed June 30, 2020		
Statewide Average Net Current Expenditures per Pupil (NCEP)	\$ 16,576	\$ 16,988	\$ 17,438	\$ 17,748	Not Available	Not Available	Not Available

STUDENT COUNT @ 10/1	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Regional Multicultural Magnet School	478 of 535	473 of 535	468 of 520 reduc in class	464 of 505 reduc in class	463 of 488	500 of 502	502
<i>* shows number of tuition paying students vs full student count (difference due to tuition caps)</i>							
Marine Science Magnet High School	271	271	271	272	271	271	271
Three Rivers Middle College Magnet High School	67	67	67	67	67	67	67
The Friendship School	505	503 plus 2 1076-E	503 plus 3 1076-E	503	451 plus 2 1076-E	503	503
Dual Language and Arts Middle Magnet School	147	150	146	148	School closed June 30, 2020		
Magnet Student Total	1,525	1,526	1,507	1,495	1,277	1,343	1,343

■ In 2021-2022, with the closure of Dual Language And Arts Magnet Middle School on June 30, 2020, LEARN operates four magnet schools in Southeastern CT

■ LEARN schools are funded through three primary sources:

- State tuition (anticipated at \$8,058 for 2022-2023);
- Local tuition (1.99% increase for MSMHS and TRMC in 2022-2023, 1.51% at RMMS, and no increase at TFS which is at the maximum for Pre-K); and
- Additional grants or other contributions



LEARN
Student Support Services
SY 2022-2023 Tuition Rates

SERVICE/PROGRAM	2022-2023
Emotional/Behavioral Disability (ED) (without a 1:1 Para)	\$ 79,373
Emotional/Behavioral Disability (ED) (includes 1:1 para)	\$ 95,517
Autism/Developmental Delay (without a 1:1 Para)	\$ 84,755
Autism/Developmental Delay (includes 1:1 para)	\$ 100,898
18-21 / Transition Program (without a 1:1 para)	\$ 55,135
18-21 / Transition Program - per student hour	\$ 61.27
Diagnostic 45 day placements (ED Program - without a 1:1 Para) \$409.72/day	\$ 19,843
Diagnostic 45 day placements (ED Program - includes a 1:1 Para) \$493.06/day	\$ 23,880
Summer - (without a 1:1 para) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 7,489
Summer - (includes a 1:1 para) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 9,103
Summer - 1:1 para (not included in tuition) *5 WEEK PROGRAM/5 HOURS PER DAY*	\$ 2,889
BCBA/Professional Staff Services per hour	\$ 148.00
Related Services (SLP, COUNS, OT, PT) per hour (group rate of 2 or more = \$69.00/hour)	\$ 138.00
1:1 Para Full Time (if not included in tuition)	\$ 41,027
1:1 Para Full Time (Daily rate)	\$ 227.93
Tutoring Hourly Rate	\$ 44.60
RN Hourly Rate	\$ 84.53
LPN Hourly Rate	\$ 60.38
<u>MAGNET-SpecEd TUITION - based on academic hours per week:</u>	
<u>The Friendship School</u>	
up to 0.5 hrs/wk	\$ 2,284
0.51 to 2 hrs/wk	\$ 4,568
2.01-4.00	\$ 7,423
4.01-10.00	\$ 13,907
10.01-15.00	\$ 16,889
15.01 and over	\$ 19,247
<u>LEARN DISTRICTS (SOUTHEASTERN CT) MAGNETS</u>	
up to 0.5 hrs/wk	\$ 2,284
0.51 to 2 hrs/wk	\$ 4,568
2.01-3.99	\$ 7,424
4-6.99	\$ 10,280
7-9.99	\$ 13,130
10-13.99	\$ 15,986
14-16.99	\$ 18,842
17-19.99	\$ 21,698
20 and over	\$ 26,266
<u>GOODWIN MAGNETS</u>	
<i>minimum fee (students receive only Related/BCBA Services)</i>	\$ 1,381
up to 0.5 hrs/wk	\$ 2,625
0.51 to 2 hrs/wk	\$ 5,250
2.01-3.99	\$ 8,537
4-6.99	\$ 11,818
7-9.99	\$ 15,099
10-13.99	\$ 18,386
14-16.99	\$ 21,672
17-19.99	\$ 24,953
20 and over	\$ 30,208

PLEASE NOTE

Related Services beyond that included in tuition (which varies based on the program) will be separately billed based on monthly service logs. For 2022-2023, the related services rate is \$138/hour (\$148 for BCBA and professional staff).

